[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES
EXCHANGE ACT OF 1934
For the transition period from __ to __
Commission File Number 1-2958

## HUBBELL INCORPORATED

(Exact name of registrant as specified in its charter)

STATE OF CONNECTICUT 06-0397030

| (State or other jurisdiction of |  |
| :--- | :--- |
| incorporation or organization) |  |
|  |  |
| 584 DERBY MILFORD ROAD, ORANGE, CT | Identification No.) |


| (Address of principal executive offices) |
| :--- | :--- |

(203) 799-4100
(Registrant's telephone number, including area code)

N/A
(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
YES X NO

The number of shares of registrant's classes of common stock outstanding as of May 7, 1997 were:

$$
\text { Class A (\$.01 par value) } 11,368,160
$$

Class B (\$.01 par value) 55,840,472

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PART I - FINANCIAL INFORMATION
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    FINANCIAL STATEMENTS
    CONSOLIDATED BALANCE SHEET
    (UNAUDITED)
    (IN THOUSANDS)
    

See notes to consolidated financial statements


|  | THREE MONTHS ENDED MARCH 31, 1997 |  |  |
| :---: | :---: | :---: | :---: |
| CASH FLOWS FROM OPERATING ACTIVITIES | 1997 |  | 1996 |
| Net income | \$ 36,299 | \$ | 31,669 |
| Adjustments to reconcile net income to |  |  |  |
| net cash provided by operating activities: |  |  |  |
| Depreciation and amortization | 11,657 |  | 10,776 |
| Deferred income taxes | 1,087 |  | 779 |
| Changes in assets and liabilities, net of the effect of business acquisitions: |  |  |  |
| (Increase)/Decrease in accounts receivable | $(9,759)$ |  | $(16,246)$ |
| (Increase)/Decrease in inventories | $(1,300)$ |  | 6,564 |
| (Increase)/Decrease in other current assets | 2,859 |  | 145 |
| Increase/(Decrease) in current operating liabilities | $(3,881)$ |  | 14,013 |
| Increase/(Decrease) in restructuring accruals | $(2,078)$ |  | $(2,118)$ |
| (Increase)/Decrease in other, net | 284 |  | 1,903 |
| Net cash provided by operating activities | 35,168 |  | 47,485 |
| CASH FLOWS FROM INVESTING ACTIVITIES |  |  |  |
| Acquisition of businesses | -- |  | $(31,365)$ |
| Additions to property, plant and equipment | $(9,797)$ |  | $(9,928)$ |
| Purchases of investments | $(4,015)$ |  | (242) |
| Repayments and sales of investments | 3,216 |  | 4,994 |
| Other, net | (842) |  | 2,151 |
| Net cash used in investing activities | $(11,438)$ |  | $(34,390)$ |
| CASH FLOWS FROM FINANCING ACTIVITIES |  |  |  |
| Payment of dividends | $(17,177)$ |  | $(15,475)$ |
| Commercial paper and notes - borrowings (repayments) | $(18,385)$ |  | -- |
| Exercise of stock options | 685 |  | 714 |
| Acquisition of treasury shares | $(4,105)$ |  | $(1,641)$ |
| Net cash provided (used) in financing activities | $(38,982)$ |  | $(16,402)$ |
| Increase (Decrease) in cash and temporary cash investments | $(15,252)$ |  | $(3,307)$ |
| CASH AND TEMPORARY CASH INVESTMENTS |  |  |  |
| Beginning of period | 134,397 |  | 86,984 |
| End of period | \$119,145 | \$ | 83,677 |

1. Inventories are classified as follows: (in thousands)

Raw Material
Work-in-Process
Finished Goods

| MARCH 31, | DECEMBER 31, |
| :---: | :---: |
| 1997 | 1996 |
| ----------- |  |
| $\$ 83,036$ | $\$ 81,321$ |
| 72,243 | 71,388 |
| 136,605 | 134,931 |
| ------ | ------ |
| 291,884 | 287,640 |

Excess of current Production costs over LIFO cost basis
43,305

43, 075
\$248, 579
\$244, 565
2. Shareholders' Equity comprises: (in thousands)

Common Stock, $\$ .01$ par value:
Class A-authorized 50,000,000 shares,
outstanding 11,368,160 and 11,446,120 shares
Class B-authorized $150,000,000$ shares
outstanding $55,831,715$ and $54,612,590$ shares
Additional paid-in-capital
Retained earnings
Unrealized holding gains (losses) on securities Cumulative translation adjustments
MARCH 31,
1997
------

| \$ | 114 | \$ | 115 |
| :---: | :---: | :---: | :---: |
|  | 558 |  | 546 |
|  | 485, 212 |  | 438,285 |
|  | 331,358 |  | 312,534 |
|  | 83 |  | 212 |
|  | $(9,117)$ |  | $(8,546)$ |
| \$ | 808,208 | \$ | 743,146 |

3. On February 14, 1997, Hubbell acquired Fargo Manufacturing Company, Inc. ("Fargo") based in Poughkeepsie, New York. Fargo manufactures distribution and transmission line products primarily for the electric utility market. Each share of Fargo common stock was converted into a right to receive shares or fractions thereof of Hubbell's Class B Common Stock and accordingly 1,170,572 shares of Class B Common Stock were issued. The acquisition of Fargo has been recorded under the purchase method of accounting with a cost of $\$ 42,800,000$ net of cash acquired.

On January 2, 1996, the Company acquired the assets of the Anderson Electrical Connectors business ("Anderson"). Anderson manufactures electrical connectors and associated hardware and tools for the electric utility industry with manufacturing facilities in Alabama and Tennessee. On January 31, 1996, the Company acquired all the outstanding stock of Gleason Reel Corp. ("Gleason") based in Mayville, Wisconsin. Gleason manufactures electric cable management products (including cable and hose reels, protective steel and nylon cable tracks and cable festooning hardware) and a line of ergonomic tool support systems. The businesses were acquired for cash of $\$ 31,365,000$ and notes of $\$ 18,635,000$ that mature in one year and were recorded under the purchase method of accounting.

The costs of the acquired businesses has been allocated to assets acquired and liabilities assumed based on fair values with the residual amount assigned to goodwill, which is being amortized over forty years. The businesses have been included in the financial statements as of their respective acquisition date and had no material effect on the Company's financial position and reported earnings.
4. In the opinion of management, the information furnished in Part I-Financial Information on Form 10-Q reflects all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial statements for the periods indicated.
5. The results of operations for the three months ended March 31, 1997 and 1996 are not necessarily indicative of the results to be expected for the full year.

# FINANCIAL CONDITION AND RESULTS OF OPERATIONS 

MARCH 31, 1997

## FINANCIAL CONDITION

At March 31, 1997, the Company's financial position remained strong with working capital of $\$ 355.3$ million and a current ratio of 2.5 to 1 . Total borrowings at March 31, 1997, were $\$ 99.7$ million, $12.3 \%$ of shareholders equity.

The net decline in cash and temporary cash investments of $\$ 15.3$ million for the three months ended March 31, 1997, reflects repayment of the short term notes issued as part of the acquisition of Gleason Reel in 1996 and quarterly dividend payment offset by cash provided from operating activities.

Net cash provided by operating activities reflects higher net income and continued emphasis on working capital management. Accounts receivable increased in line with higher sales. The decrease in current liabilities is due to a lower level of accounts payable primarily due to a lower rate of inventory purchases combined with payment of income taxes, insurance premiums and accrued interest.

The Company believes that currently available cash, borrowing facilities, and its ability to increase its credit lines if needed, combined with internally generated funds should be more than sufficient to fund capital expenditures as well as any increase in working capital that would be required to accommodate a higher level of business activity.

## RESULTS OF OPERATIONS

Consolidated net sales increased by $7 \%$ with strong growth for the Pulse Communication, Canada and Mexico operations combined with the acquisition of Fargo in 1997 along with Anderson and Gleason which were acquired in January 1996. The acquisitions contributed one percentage point of the sales increase. Operating income increased $14 \%$ on higher sales and profitability improvement as the Company entered into the final year of its restructuring program with net operating margins rising to 15.4\% from 14.4\% in 1996.

Low Voltage segment sales increased $3 \%$ on higher shipments of generally all products within the segment along with the inclusion of Gleason which was acquired on January 31, 1996. Operating income increased in line with the higher sales volume.

High Voltage segment sales increased $7 \%$ on continued growth for surge arresters and insulators, higher shipments of power cable and the acquisition of Fargo on February 14, 1997. Operating income increased more than $20 \%$ on improved profitability and higher sales.

The Other industry segment sales increased $11 \%$ as all categories reported higher sales with particularly strong increases for wire management components, switch and outlet boxes and telecommunications products. Operating income increased $20 \%$ on higher sales volumes and improved operating efficiencies.

Sales through the Company's International units increased by $20 \%$ on continued growth of the Canadian and Mexican markets particularly for High Voltage products. Operating income from International units increased more than $20 \%$ on the higher sales volume and continued profitability improvement of the restructured Canadian and European operations.

The effective income tax rate for 1997 was $30 \%$ versus $29 \%$ in 1996 . The increase in the effective tax rate reflects a higher portion of domestic source income which is due in part to the recently completed acquisition combined with changes in tax regulations regarding corporate owned life insurance and Puerto Rico investment income. Net income increased $15 \%$ and earnings per share increased 13\%, respectively. Earnings per share includes the impact of the additional shares issued for the Fargo acquisition.

The Company's restructuring program is proceeding according to management's plan. At March 31, 1997, the restructuring accrual balance was $\$ 6,656,000$. Through March 31, 1997, cumulative costs charged to the restructuring accrual were $\$ 43,344,000$ as follows (in thousands):


Personnel costs include non-cash charges for early retirement programs which have been reclassified to the Company's pension liability totaling \$6,203,000 since inception of the restructuring program.

## ITEM 4 SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

At the Annual Meeting of Shareholders held on May 5, 1997:

1. The following nine (9) individuals were elected directors of the Company for the ensuing year to serve until the next Annual Meeting of Shareholders of the Company and until their respective successors may be elected and qualified:

NAME OF INDIVIDUAL
E. Richard Brooks

George W. Edwards, Jr. Joel S. Hoffman Horace G. McDonell Andrew McNally IV Daniel J. Meyer G. Jackson Ratcliffe John A. Urquhart Malcolm Wallop

VOTES FOR

245, 094, 800
245, 183, 372
244,540,674
245, 182, 510
245, 273, 860
245, 123, 206
245, 285, 116
245,159,476
244, 956, 560

VOTES WITHHELD

1, 022, 042 933,470
1,576,168 934, 332 842,982 933, 636 831, 726 957, 366
1,160,282
2. Price Waterhouse was ratified as independent accountants to examine the annual financial statements for the Company for the year 1997 receiving 245,139, 015 affirmative votes, being a majority of the votes cast on the matter all voting as a single class, with 528,343 negative votes and 449,504 votes abstained.
3. The proposal relating to approval of an amendment to the Company's 1973 Stock Option Plan for Key Employees, which appears on pages 18 to 20 of the proxy statement dated March 21, 1997, which proposal is incorporated herein by reference, has been approved with $212,007,802$ affirmative votes, being a majority of the votes cast on the matter all voting as a single class, with 4,624,744 negative votes and 2,426,419 votes abstained.
4. The proposal relating to approval of the adoption of the Company's Performance Unit Plan, which appears on pages 21 to 22 of the proxy statement dated March 21, 1997, which proposal is incorporated herein by reference, has been approved with $212,110,647$ affirmative votes, being a majority of the votes cast on the matter all voting as a single class, and a majority of the aggregate votes of the outstanding shares having been cast on the proposal, with 4,727,508 negative votes and 2,086,532 votes abstained.
5. The shareholder proposal relating to Board inclusiveness, which appears on pages 22 to 24 of the proxy statement dated March 21, 1997, which proposal is incorporated herein by reference, has been rejected with 18,883,332 affirmative votes, being the affirmative vote of less than a majority of the votes cast on the matter all voting as a single class, with 195,750,528 negative votes, being a majority of the votes cast on the matter all voting as a single class, and 4,290,806 votes abstained.

ITEM 6 EXHIBITS AND REPORTS ON FORM 8-K
EXHIBITS

| NUMBER | DESCRIPTION |
| :--- | :--- |
| 10b+ | Hubbell Incorporated, 1973 Stock Option Plan For Key <br> Employees, as amended effective May 5, 1997. Exhibit A of the <br> registrant's proxy statement, dated March 21, 1997, filed on <br> March 27, 1997, is incorporated by reference. |
| 10q+ | Hubbell Incorporated Performance Unit Plan, effective January <br> 1, 1997. Exhibit B of the registrant's proxy statement, dated <br> March 21, 1997, filed on March 27, 1997, is incorporated by <br> reference. |
| 11. | Computation of Earnings Per Share |
| 27. |  |

+ This exhibit constitutes a management contract, compensatory plan, or arrangement.

REPORTS ON FORM 8-K
There were no reports on Form 8-K filed for the three months ended March 31, 1997.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HUBBELL INCORPORATED

Dated:
May 13, 1997
/s/ H.B. Rowell, Jr.
Harry B. Rowell, Jr.
Executive Vice President
(Chief Financial and Accounting Officer)

|  | THREE MONTHS ENDED MARCH 31, |  |
| :---: | :---: | :---: |
|  | 1997 | 1996 |
| Net Income | \$36,299 | \$31, 669 |
| Weighted average number of common shares outstanding during the period | 67,200 | 65,908 |
| Common equivalent shares | 1,307 | 1,196 |
| Average number of shares outstanding | 68,507 | 67,104 |
| Earnings per Share | \$ 0.53 | \$ 0.47 |

3-MOS
DEC-31-1997
MAR-31-1997
119,145
193,280
6,568
248,579
590,486
471, 945
250,263
1,232,114
235, 197
673 99,473

0
807,535
1,232,114
324,697
324, 697
224,621
224,621
1,875
334
1,798
51, 856
15,557
36,299
$0^{0}$
$36,299{ }^{0}$
36,299
0.53
0.53

