

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, DC 20549

## FORM 10-Q

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2019

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
Commission File Number 1-2958



## HUBBELL INCORPORATED

(Exact name of registrant as specified in its charter)

<b>Connecticut</b>	<b>06-0397030</b>
(State or other jurisdiction of incorporation or organization)	(I.R.S. Employer Identification No.)
<b>40 Waterview Drive</b>	
<b>Shelton, CT</b>	<b>06484</b>
(Address of principal executive offices)	(Zip Code)
<b>(475) 882-4000</b>	
(Registrant's telephone number, including area code)	

<b>N/A</b>
(Former name, former address and former fiscal year, if changed since last report.)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock - par value \$0.01 per share	HUBB	New York Stock Exchange

Indicate by check mark				
• whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.		Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>	
• whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).		Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>	
• whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer", "accelerated filer", "smaller reporting company", and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one):				
Large accelerated filer <input checked="" type="checkbox"/>	Accelerated filer <input type="checkbox"/>	Non-accelerated filer <input type="checkbox"/>	Smaller reporting company <input type="checkbox"/>	
Emerging growth company <input type="checkbox"/>	If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standard provided pursuant to Section 13(a) of the Exchange Act. <input type="checkbox"/>			
• whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).		Yes <input type="checkbox"/>	No <input type="checkbox"/>	<input checked="" type="checkbox"/>

The number of shares outstanding of Hubbell Common Stock as of October 28, 2019 was 54,385,600.

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# PART I FINANCIAL INFORMATION

## ITEM 1 Financial Statements

### Condensed Consolidated Statements of Income (unaudited)

(in millions, except per share amounts)	Three Months Ended September 30,		Nine Months Ended September 30,	
	2019	2018	2019	2018
<b>Net sales</b>	<b>\$ 1,204.0</b>	<b>\$ 1,179.7</b>	<b>\$ 3,487.7</b>	<b>\$ 3,337.6</b>
Cost of goods sold	842.0	830.7	2,461.0	2,357.8
<b>Gross profit</b>	<b>362.0</b>	<b>349.0</b>	<b>1,026.7</b>	<b>979.8</b>
Selling & administrative expenses	189.1	185.2	566.0	559.5
<b>Operating income</b>	<b>172.9</b>	<b>163.8</b>	<b>460.7</b>	<b>420.3</b>
Gain on disposition of business (Note 3)	21.7	—	21.7	—
Multi-employer pension charge (Note 15)	—	—	(22.9)	—
Interest expense, net	(17.0)	(18.4)	(51.7)	(54.5)
Other expense, net	(9.6)	(2.9)	(18.2)	(13.5)
Total other expense	(4.9)	(21.3)	(71.1)	(68.0)
<b>Income before income taxes</b>	<b>168.0</b>	<b>142.5</b>	<b>389.6</b>	<b>352.3</b>
Provision for income taxes	35.4	27.8	85.3	75.4
<b>Net income</b>	<b>132.6</b>	<b>114.7</b>	<b>304.3</b>	<b>276.9</b>
Less: Net income attributable to noncontrolling interest	1.9	1.1	5.3	4.7
<b>Net income attributable to Hubbell</b>	<b>\$ 130.7</b>	<b>\$ 113.6</b>	<b>\$ 299.0</b>	<b>\$ 272.2</b>
Earnings per share				
Basic	\$ 2.40	\$ 2.07	\$ 5.48	\$ 4.96
Diluted	\$ 2.38	\$ 2.06	\$ 5.45	\$ 4.93
<b>Cash dividends per common share</b>	<b>\$ 0.84</b>	<b>\$ 0.77</b>	<b>\$ 2.52</b>	<b>\$ 2.31</b>

See notes to unaudited Condensed Consolidated Financial Statements.

# Condensed Consolidated Statements of Comprehensive Income (unaudited)

(in millions)	Three Months Ended September 30,	
	2019	2018
Net income	\$ 132.6	\$ 114.7
<b>Other comprehensive income (loss):</b>		
Currency translation adjustment:		
Foreign currency translation adjustments	(12.2)	(0.7)
Reclassification of currency translation gains included in net income	(7.7)	—
Defined benefit pension and post-retirement plans, net of taxes of (\$0.7) and (\$1.6)	1.9	7.0
Available-for-sale investments, net of taxes of (\$0.0) and \$0.1	1.9	—
Unrealized gain (loss) on cash flow hedges, net of taxes of (\$0.1) and \$0.4	0.1	(0.9)
<b>Other comprehensive (loss) income</b>	<b>(16.0)</b>	<b>5.4</b>
<b>Total comprehensive income</b>	<b>116.6</b>	<b>120.1</b>
Less: Comprehensive income attributable to noncontrolling interest	1.9	1.1
<b>Comprehensive income attributable to Hubbell</b>	<b>\$ 114.7</b>	<b>\$ 119.0</b>

See notes to unaudited Condensed Consolidated Financial Statements.

(in millions)	Nine Months Ended September 30,	
	2019	2018
Net income	\$ 304.3	\$ 276.9
<b>Other comprehensive income (loss):</b>		
Currency translation adjustment:		
Foreign currency translation adjustments	(8.9)	(21.5)
Reclassification of currency translation gains included in net income	(7.7)	—
Defined benefit pension and post-retirement plans, net of taxes of (\$1.8) and (\$2.8)	5.3	10.9
Available-for-sale investments, net of taxes of (\$0.2) and \$0.1	2.5	(0.4)
Unrealized gain (loss) on cash flow hedges, net of taxes of \$0.4 and (\$0.2)	(1.2)	0.7
<b>Other comprehensive (loss) income</b>	<b>(10.0)</b>	<b>(10.3)</b>
<b>Total comprehensive income</b>	<b>294.3</b>	<b>266.6</b>
Less: Comprehensive income attributable to noncontrolling interest	5.3	4.7
<b>Comprehensive income attributable to Hubbell</b>	<b>\$ 289.0</b>	<b>\$ 261.9</b>

See notes to unaudited Condensed Consolidated Financial Statements.

# Condensed Consolidated Balance Sheets (unaudited)

<i>(in millions)</i>	September 30, 2019	December 31, 2018
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash and cash equivalents	\$ 300.0	\$ 189.0
Short-term investments	11.3	9.2
Accounts receivable, net	787.1	725.4
Inventories, net	662.0	651.0
Other current assets	49.5	69.1
Total Current Assets	1,809.9	1,643.7
<b>Property, Plant, and Equipment, net</b>	<b>497.6</b>	<b>502.1</b>
<b>Other Assets</b>		
Investments	50.0	56.3
Goodwill	1,781.4	1,784.4
Intangible assets, net	765.0	819.5
Other long-term assets	170.4	66.1
<b>TOTAL ASSETS</b>	<b>\$ 5,074.3</b>	<b>\$ 4,872.1</b>
<b>LIABILITIES AND EQUITY</b>		
<b>Current Liabilities</b>		
Short-term debt and current portion of long-term debt	\$ 35.9	\$ 56.1
Accounts payable	414.7	393.7
Accrued salaries, wages and employee benefits	92.8	101.6
Accrued insurance	70.2	61.3
Other accrued liabilities	252.6	226.6
Total Current Liabilities	866.2	839.3
<b>Long-Term Debt</b>	<b>1,714.1</b>	<b>1,737.1</b>
<b>Other Non-Current Liabilities</b>	<b>578.4</b>	<b>496.8</b>
<b>TOTAL LIABILITIES</b>	<b>3,158.7</b>	<b>3,073.2</b>
<b>Total Hubbell Shareholders' Equity</b>	<b>1,903.1</b>	<b>1,780.6</b>
Noncontrolling interest	12.5	18.3
Total Equity	1,915.6	1,798.9
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>\$ 5,074.3</b>	<b>\$ 4,872.1</b>

See notes to unaudited Condensed Consolidated Financial Statements.

# Condensed Consolidated Statements of Cash Flows (unaudited)

(in millions)	Nine Months Ended September 30,	
	2019	2018
<b>Cash Flows from Operating Activities</b>		
Net income	\$ 304.3	\$ 276.9
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	111.1	112.8
Deferred income taxes	(2.9)	22.2
Stock-based compensation	13.5	13.4
Gain on disposition of business	(21.7)	—
Multi-employer pension charge	22.9	—
Changes in assets and liabilities, excluding effects of acquisitions:		
Increase in accounts receivable, net	(66.7)	(133.9)
Decrease (increase) in inventories, net	(23.4)	17.8
Increase in accounts payable	30.6	48.1
Decrease in current liabilities	(2.4)	(10.2)
Changes in other assets and liabilities, net	15.7	(3.4)
Contribution to qualified defined benefit pension plans	(0.3)	(11.4)
Other, net	4.4	6.9
<b>Net cash provided by operating activities</b>	<b>385.1</b>	<b>339.2</b>
<b>Cash Flows from Investing Activities</b>		
Capital expenditures	(72.6)	(70.7)
Proceeds from disposal of business, net of cash	33.4	—
Acquisition of businesses, net of cash acquired	(5.0)	(1,118.0)
Purchases of available-for-sale investments	(4.5)	(16.6)
Proceeds from available-for-sale investments	10.4	17.5
Other, net	3.8	2.3
<b>Net cash used in investing activities</b>	<b>(34.5)</b>	<b>(1,185.5)</b>
<b>Cash Flows from Financing Activities</b>		
Long-term debt (repayments) borrowings, net	(18.8)	835.0
Short-term debt (repayments) borrowings, net	(26.6)	37.0
Payment of dividends	(137.1)	(126.5)
Payment of dividends to noncontrolling interest	(11.1)	(3.8)
Repurchase of common shares	(35.0)	(20.0)
Debt issuance costs	—	(7.6)
Other, net	(9.1)	(9.4)
<b>Net cash (used) provided by financing activities</b>	<b>(237.7)</b>	<b>704.7</b>
Effect of foreign currency exchange rate changes on cash and cash equivalents	(1.9)	(4.6)
<b>Increase (decrease) in cash and cash equivalents</b>	<b>111.0</b>	<b>(146.2)</b>
<b>Cash and cash equivalents</b>		
Beginning of period	189.0	375.0
End of period	\$ 300.0	\$ 228.8

See notes to unaudited Condensed Consolidated Financial Statements.

# Notes to Condensed Consolidated Financial Statements (unaudited)

## NOTE 1 Basis of Presentation

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The accompanying unaudited Condensed Consolidated Financial Statements of Hubbell Incorporated ("Hubbell", the "Company", "registrant", "we", "our" or "us", which references include its divisions and subsidiaries) have been prepared in accordance with generally accepted accounting principles ("GAAP") for interim financial information. Accordingly, they do not include all of the information and footnotes required by United States of America ("U.S.") GAAP for audited financial statements. In the opinion of management, all adjustments consisting only of normal recurring adjustments considered necessary for a fair statement of the results of the periods presented have been included. Operating results for the nine months ended September 30, 2019 are not necessarily indicative of the results that may be expected for the year ending December 31, 2019.

The balance sheet at December 31, 2018 has been derived from the audited financial statements at that date but does not include all of the information and footnotes required by accounting principles generally accepted in the U.S. for complete financial statements.

For further information, refer to the consolidated financial statements and footnotes thereto included in the Hubbell Incorporated Annual Report on Form 10-K for the year ended December 31, 2018.

## Leases

In February 2016, the Financial Accounting Standards Board ("FASB") issued an Accounting Standards Update (ASU 2016-02) related to the accounting and financial statement presentation for leases. This new guidance requires a lessee to recognize right-of-use ("ROU") assets and lease liabilities on the balance sheet, with an election to exempt leases with a term of twelve months or less. For those leases classified as operating leases, the lessee will recognize a straight-line lease expense, and for those leases classified as financing leases, the lessee will recognize interest expense and amortize the ROU asset.

The Company adopted the requirements of the new standard as of January 1, 2019 and applied the modified retrospective approach, whereby the cumulative effect of adoption is recognized as of the date of adoption and comparative prior periods are not retrospectively adjusted. As a result, upon adoption, we have recognized ROU assets of \$109.3 million and lease liabilities of \$109.3 million associated with our operating leases. The standard had no material impact to retained earnings or on our Condensed Consolidated Statements of Income or Condensed Consolidated Statements of Cash Flows.

We determine if an arrangement is a lease at inception. Operating leases are included as ROU assets within other long-term assets, other accrued liabilities, and other non-current liabilities in our Condensed Consolidated Balance Sheets. Finance leases are included in property, plant, and equipment, net, other accrued liabilities, and other non-current liabilities. The Company's finance leases are immaterial.

ROU assets represent our right to use an underlying asset for the lease term and lease liabilities represent our obligation to make lease payments arising from the lease. ROU assets and liabilities are recognized at the lease commencement date based on the present value of lease payments over the lease term. As most of our leases do not provide an implicit rate, we use our incremental borrowing rate based on the information available at the commencement date in determining the present value of lease payments. We use the implicit rate when readily determinable. For leases existing as of January 1, 2019, we have elected to use the remaining lease term as of the adoption date in determining the incremental borrowing rate. Our determination of the lease term may include options to extend or terminate the lease when it is reasonably certain that we will exercise that option.

We have lease agreements with lease and non-lease components, which are generally accounted for separately. Additionally, for our vehicle leases, we apply a portfolio approach regarding the assumed lease term.

We have elected the package of practical expedients permitted under the transition guidance within the new standard, which among other things, allows us to carryforward the historical lease classification. We also elected a practical expedient to determine the reasonably certain lease term.

## Recent Accounting Pronouncements

In June 2016, the FASB issued an Accounting Standards Update (ASU 2016-13), "Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments", which amends the impairment model by requiring entities to use a forward-looking approach based on expected losses rather than incurred losses to estimate credit losses on certain types of financial instruments, including trade receivables. This may result in the earlier recognition of allowances for losses. ASU 2016-13 is effective for periods beginning after December 15, 2019, with early adoption permitted. The standard requires that any impact of adoption is to be recognized as a cumulative-effect adjustment to retained earnings as of the beginning of the first reporting period in which the guidance is effective. The Company is currently assessing the impact of adopting this standard on its consolidated financial statements.

In January 2017, the FASB issued an Accounting Standards Update (ASU 2017-04) "Intangibles-Goodwill and Other (Topic 350): Simplifying the Test for Goodwill Impairment." ASU 2017-04 eliminates step two of the goodwill impairment test and specifies that goodwill impairment should be measured by comparing the fair value of a reporting unit with its carrying amount. Additionally, the amount of goodwill allocated to each reporting unit with a zero or negative carrying amount of net assets should be disclosed. ASU 2017-04 is effective for annual or interim goodwill impairment tests performed in fiscal years beginning after December 15, 2019, although early adoption is permitted. The Company elected to early adopt this standard in the first quarter of 2019. The adoption of this standard had no material impact on our consolidated financial statements.

In August 2017, the FASB issued an Accounting Standards Update (ASU 2017-12), "Derivatives and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities". The standard requires certain changes in the presentation of hedge accounting in the financial statements and some new or modified disclosures. ASU 2017-12 is effective for periods beginning after December 15, 2018. The Company adopted the standard during the first quarter of 2019, with no material impact to the consolidated financial statements.

In February 2018, the FASB issued an Accounting Standards Update (ASU 2018-02) providing guidance on reclassifying certain tax effects in Accumulated Other Comprehensive Income ("AOCI") following the enactment of the Tax Cuts and Job Act of 2017 ("TCJA") and a reduction of the corporate income tax rate from 35% to 21%. Specifically, the guidance permits a reclassification to retained earnings of the stranded tax effects in AOCI resulting from a revaluation of deferred taxes to the lower tax rate. The guidance is effective for fiscal years beginning after December 15, 2018 including interim periods within those annual periods. The stranded tax effects relate primarily to pension and other employee benefit plans and absent the ASU, the Company's policy is to release stranded tax effects upon plan termination. The Company elected to reclassify these stranded tax effects in the first quarter of 2019, with the effect of decreasing AOCI and increasing retained earnings by approximately \$30.0 million.

In August 2018, the FASB issued an Accounting Standards Update (ASU 2018-15) "Intangibles—Goodwill and Other—Internal-Use Software (Subtopic 350-40): Customer's Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That Is a Service Contract", which clarifies the accounting for implementation costs in cloud computing arrangements. ASU 2018-15 is effective in the first quarter of fiscal 2020, and early adoption is permitted. The Company is currently assessing the impact of adopting this standard on its consolidated financial statements.

## NOTE 2 Revenue

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The Company recognizes revenue when performance obligations identified under the terms of contracts with its customers are satisfied, which generally occurs, for products, upon the transfer of control in accordance with the contractual terms and conditions of the sale. The majority of the Company's revenue associated with products is recognized at a point in time when the product is shipped to the customer, with a relatively small amount of transactions in the Power segment recognized upon delivery of the product at the destination. Revenue from service contracts and post-shipment performance obligations are less than four percent of total annual consolidated net revenue and those service contracts and post-shipment obligations are primarily within the Power segment. Revenue from service contracts and post-shipment performance obligations is recognized when or as those obligations are satisfied. The Company primarily offers assurance-type standard warranties that do not represent separate performance obligations and on occasion will separately offer and price extended warranties that are separate performance obligations for which the associated revenue is recognized over-time based on the extended warranty period. The Company records amounts billed to customers for reimbursement of shipping and handling costs within revenue. Shipping and handling costs associated with outbound freight after control over a product has transferred to a customer are accounted for as fulfillment costs and are included in cost of goods sold. Sales taxes and other usage-based taxes are excluded from revenue.



Within the Electrical segment, certain businesses require a portion of the transaction price to be paid in advance of transfer of control. Advance payments are not considered a significant financing component as they are received less than one year before the related performance obligations are satisfied. In addition, in the Power segment, certain businesses offer annual maintenance service contracts that require payment at the beginning of the contract period. These payments are treated as a contract liability and are classified in Other accrued liabilities in the Condensed Consolidated Balance Sheets. Once control transfers to the customer and the Company meets the revenue recognition criteria, the deferred revenue is recognized in the Condensed Consolidated Statements of Income. The deferred revenue relating to the annual maintenance service contracts is recognized in the Condensed Consolidated Statements of Income on a straight-line basis over the expected term of the contract.

The following table presents disaggregated revenue by business group:

<i>in millions</i>	Three Months Ended September 30,					
	2019	2018	2019	2018	2019	2018
	Electrical		Power		Total	
<b>Net sales</b>						
Hubbell Commercial and Industrial	\$ 237.0	\$ 234.2	\$ —	\$ —	\$ 237.0	\$ 234.2
Hubbell Construction and Energy	213.0	204.9	—	—	213.0	204.9
Hubbell Lighting	239.3	248.3	—	—	239.3	248.3
Hubbell Power Systems	—	—	514.7	492.3	514.7	492.3
<b>Total net sales</b>	<b>\$ 689.3</b>	<b>\$ 687.4</b>	<b>\$ 514.7</b>	<b>\$ 492.3</b>	<b>\$ 1,204.0</b>	<b>\$ 1,179.7</b>

<i>in millions</i>	Nine Months Ended September 30,					
	2019	2018	2019	2018	2019	2018
	Electrical		Power		Total	
<b>Net sales</b>						
Hubbell Commercial and Industrial	\$ 692.6	\$ 685.0	\$ —	\$ —	\$ 692.6	\$ 685.0
Hubbell Construction and Energy	608.7	598.7	—	—	608.7	598.7
Hubbell Lighting	706.4	710.4	—	—	706.4	710.4
Hubbell Power Systems	—	—	1,480.0	1,343.5	1,480.0	1,343.5
<b>Total net sales</b>	<b>\$ 2,007.7</b>	<b>\$ 1,994.1</b>	<b>\$ 1,480.0</b>	<b>\$ 1,343.5</b>	<b>\$ 3,487.7</b>	<b>\$ 3,337.6</b>

The following table presents disaggregated revenue by geographic location (on a geographic basis, the Company defines "international" as operations based outside of the United States and its possessions):

Three Months Ended September 30,						
	2019	2018	2019	2018	2019	2018
<i>in millions</i>	Electrical		Power		Total	
<b>Net sales</b>						
United States	\$ 618.2	\$ 615.3	\$ 477.7	\$ 448.0	\$ 1,095.9	\$ 1,063.3
International	71.1	72.1	37.0	44.3	108.1	116.4
<b>Total net sales</b>	<b>\$ 689.3</b>	<b>\$ 687.4</b>	<b>\$ 514.7</b>	<b>\$ 492.3</b>	<b>\$ 1,204.0</b>	<b>\$ 1,179.7</b>

Nine Months Ended September 30,						
	2019	2018	2019	2018	2019	2018
<i>in millions</i>	Electrical		Power		Total	
<b>Net sales</b>						
United States	\$ 1,804.3	\$ 1,776.1	\$ 1,386.7	\$ 1,236.4	\$ 3,191.0	\$ 3,012.5
International	203.4	218.0	93.3	107.1	296.7	325.1
<b>Total net sales</b>	<b>\$ 2,007.7</b>	<b>\$ 1,994.1</b>	<b>\$ 1,480.0</b>	<b>\$ 1,343.5</b>	<b>\$ 3,487.7</b>	<b>\$ 3,337.6</b>

## Contract Balances

Our contract liabilities consist of advance payments for products as well as deferred revenue on service obligations and extended warranties. The current portion of deferred revenue is included in Other accrued liabilities and the non-current portion of deferred revenue is included in Other non-current liabilities in the Condensed Consolidated Balance Sheets.

Contract liabilities were \$30.2 million as of September 30, 2019 compared to \$27.7 million as of December 31, 2018. The \$2.5 million increase in our contract liabilities balance was primarily due to a \$20.1 million net increase in current year deferrals primarily due to timing of advance payments on certain orders, partially offset by the recognition of \$12.8 million in revenue related to amounts that were recorded in contract liabilities at January 1, 2019 and a \$4.8 million decline in contract liabilities relating to the disposition of the Haefely business. The Company has an immaterial amount of contract assets relating to performance obligations satisfied prior to payment that is recorded in Other long-term assets in the Condensed Consolidated Balance Sheets. Impairment losses recognized on our receivables and contract assets were immaterial for the three and nine months ended September 30, 2019.

## Unsatisfied Performance Obligations

As of September 30, 2019, the Company had approximately \$370 million of unsatisfied performance obligations for contracts with an original expected length of greater than one year, primarily relating to long-term contracts of the Power segment to deliver and install meters. The Company expects that a majority of the unsatisfied performance obligations will be completed and recognized over the next 3 years.

## NOTE 3 Business Acquisitions and Dispositions

### Acquisitions

On February 2, 2018, the Company completed the acquisition of Meter Readings Holding Group, LLC ("Aclara Technologies" or "Aclara") for approximately \$1.1 billion. Aclara is a leading global provider of smart infrastructure solutions for electric, gas, and water utilities with advanced metering solutions and grid monitoring sensor technology, as well as leading software enabled installation services. The acquisition was structured as a merger in which Aclara became a wholly owned indirect subsidiary of the Company. Aclara's businesses have been added to the Power segment. The acquisition extends the Power segment's capabilities into smart automation technologies, accelerates ongoing innovation efforts to address utility customer demand for data and integrated solutions, and expands the segment's reach to a broader set of utility customers.

The Company financed the acquisition and related transactions with net proceeds from borrowings under a new unsecured term loan facility in the aggregate principal amount of \$500 million (the "Term Loan"), the issuance of 3.50% Senior Notes due 2028 in the aggregate principal amount of \$450 million, and issuances of commercial paper.

### Supplemental Pro-Forma Data

Aclara's results of operations have been included in the Company's Condensed Consolidated Financial Statements for the period subsequent to the completion of the acquisition on February 2, 2018. Aclara contributed sales of approximately \$429.7 million and operating income of approximately \$12.8 million for the period from the completion of the acquisition through September 30, 2018.

The following unaudited supplemental pro-forma information presents consolidated results as if the acquisition had been completed on January 1, 2017. The pro-forma results were calculated by combining the results of the Company with the stand-alone results of Aclara for the pre-acquisition periods. The unaudited supplemental pro-forma financial information does not reflect the actual performance of Aclara in the periods presented and does not reflect the potential realization of cost savings relating to the integration of the two companies. Further, the pro-forma data should not be considered indicative of the results that would have occurred if the acquisition and related financing had been consummated on January 1, 2017, nor are they indicative of future results.

	<b>Pro-forma Nine Months Ended September 30, 2018</b>
Net sales	\$ 3,385.8
Net income attributable to Hubbell	\$ 284.5
Earnings Per Share:	
Basic	\$ 5.18
Diluted	\$ 5.16

### Dispositions

In August 2019, the Company completed the sale of Haefely Test, AG ("Haefely") for \$38.1 million. Haefely designs and manufactures high voltage test equipment and is based in Basel, Switzerland. The Haefely business was previously included within the Electrical segment. Upon disposition, the Haefely business had tangible assets of \$32.3 million (primarily comprised of cash, accounts receivable, inventories, and property, plant and equipment), goodwill of \$3.1 million, total liabilities of \$12.2 million (primarily comprised of accounts payable, accrued expenses, and cash received in advance from customers) and a \$7.7 million balance of cumulative currency translation adjustments recognized within Accumulated other comprehensive income. As a result of the sale of Haefely, we recognized a pre-tax gain of \$21.7 million that is included in Total other expense in the Condensed Consolidated Statements of Income.

## NOTE 4 Segment Information

The Company's reporting segments consist of the Electrical segment and the Power segment. The Electrical segment comprises businesses that sell stock and custom products including standard and special application wiring device products, rough-in electrical products, connector and grounding products, lighting fixtures and controls, components and assemblies for the natural gas distribution market and other electrical equipment. The products are typically used in and around industrial, commercial and institutional facilities by electrical contractors, maintenance personnel, electricians, utilities, and telecommunications companies. In addition, certain businesses design and manufacture a variety of high voltage test and measurement equipment, industrial controls and communication systems used in the non-residential and industrial markets. Many of these products are designed such that they can also be used in harsh and hazardous locations where a potential for fire and explosion exists due to the presence of flammable gasses and vapors. Harsh and hazardous products are primarily used in the oil and gas (onshore and offshore) and mining industries. There are also a variety of lighting fixtures, wiring devices and electrical products that have residential and utility applications, including residential products with Internet-of-Things ("IoT") enabled technologies. These products are primarily sold through electrical and industrial distributors, home centers, retail and hardware outlets, lighting showrooms and residential product oriented internet sites. Special application products are primarily sold through wholesale distributors to contractors, industrial customers and OEMs. High voltage products are also sold direct to customers through our sales engineers. The Electrical segment comprises three business groups, which have been aggregated as they have similar long-term economic characteristics, customers and distribution channels, among other factors.

The Power segment consists of operations that design and manufacture various distribution, transmission, substation and telecommunications products primarily used by the electrical utility industry. In addition, certain of these products are used in the civil construction, water utility, and transportation industries. Products are sold to distributors and directly to users such as utilities, telecommunication companies, pipeline and mining operations, industrial firms, and construction and engineering firms. The 2018 acquisition of Aclara expanded offerings to include advanced metering infrastructure, meter and edge devices, and software and infrastructure services, which are primarily sold to the electrical, water, and gas utility industries.

The following table sets forth financial information by business segment (in millions):

	Net Sales		Operating Income		Operating Income as a % of Net Sales	
	2019	2018	2019	2018	2019	2018
<b>Three Months Ended September 30,</b>						
Electrical	\$ 689.3	\$ 687.4	\$ 90.2	\$ 94.0	13.1%	13.7%
Power	514.7	492.3	82.7	69.8	16.1%	14.2%
<b>TOTAL</b>	<b>\$ 1,204.0</b>	<b>\$ 1,179.7</b>	<b>\$ 172.9</b>	<b>\$ 163.8</b>	<b>14.4%</b>	<b>13.9%</b>
<b>Nine Months Ended September 30,</b>						
Electrical	\$ 2,007.7	\$ 1,994.1	\$ 246.8	\$ 246.5	12.3%	12.4%
Power	1,480.0	1,343.5	213.9	173.8	14.5%	12.9%
<b>TOTAL</b>	<b>\$ 3,487.7</b>	<b>\$ 3,337.6</b>	<b>\$ 460.7</b>	<b>\$ 420.3</b>	<b>13.2%</b>	<b>12.6%</b>

## NOTE 5 Inventories, net

Inventories, net are composed of the following (in millions):

	September 30, 2019	December 31, 2018
Raw material	\$ 225.2	\$ 220.2
Work-in-process	109.0	110.3
Finished goods	410.1	402.3
	744.3	732.8
Excess of FIFO over LIFO cost basis	(82.3)	(81.8)
<b>TOTAL</b>	<b>\$ 662.0</b>	<b>\$ 651.0</b>

## NOTE 6 Goodwill and Intangible Assets, net

Changes in the carrying values of goodwill for the nine months ended September 30, 2019, were as follows (in millions):

	Segment		Total
	Electrical	Power	
<b>BALANCE DECEMBER 31, 2018</b>	<b>\$ 714.1</b>	<b>\$ 1,070.3</b>	<b>\$ 1,784.4</b>
Current year acquisitions	4.7	—	4.7
Dispositions (Note 3 - Business Acquisitions and Dispositions)	(3.1)	—	(3.1)
Foreign currency translation	(1.2)	(3.4)	(4.6)
<b>BALANCE SEPTEMBER 30, 2019</b>	<b>\$ 714.5</b>	<b>\$ 1,066.9</b>	<b>\$ 1,781.4</b>

The carrying value of other intangible assets included in Intangible assets, net in the Condensed Consolidated Balance Sheets is as follows (in millions):

	September 30, 2019		December 31, 2018	
	Gross Amount	Accumulated Amortization	Gross Amount	Accumulated Amortization
<b>Definite-lived:</b>				
Patents, tradenames and trademarks	\$ 201.2	\$ (62.6)	\$ 204.4	\$ (58.6)
Customer/agent relationships and other	827.1	(254.2)	833.0	(212.6)
<b>Total</b>	<b>\$ 1,028.3</b>	<b>\$ (316.8)</b>	<b>\$ 1,037.4</b>	<b>\$ (271.2)</b>
<b>Indefinite-lived:</b>				
Tradenames and other	53.5	—	53.3	—
<b>TOTAL</b>	<b>\$ 1,081.8</b>	<b>\$ (316.8)</b>	<b>\$ 1,090.7</b>	<b>\$ (271.2)</b>

Amortization expense associated with definite-lived intangible assets was \$53.4 million and \$53.2 million for the nine months ended September 30, 2019 and 2018, respectively. Future amortization expense associated with these intangible assets is expected to be \$18.1 million for the remainder of 2019, \$70.7 million in 2020, \$69.0 million in 2021, \$63.6 million in 2022, \$58.9 million in 2023, and \$53.9 million in 2024.

## NOTE 7 Other Accrued Liabilities

Other accrued liabilities are composed of the following (in millions):

	September 30, 2019	December 31, 2018
Customer program incentives	\$ 44.0	\$ 52.4
Accrued income taxes	7.5	3.4
Contract liabilities - deferred revenue	30.2	27.7
Customer refund liability	18.2	15.3
Accrued warranties	28.2	33.5
Current operating lease liabilities <sup>(a)</sup>	28.7	—
Other	95.8	94.3
<b>TOTAL</b>	<b>\$ 252.6</b>	<b>\$ 226.6</b>

<sup>(a)</sup> Current operating lease liabilities are related to the adoption of ASU 2016-02. Refer to Note 1 - Basis of Presentation, in the Notes to Condensed Consolidated Financial Statements for additional information.

## NOTE 8 Other Non-Current Liabilities

Other non-current liabilities are composed of the following (in millions):

	September 30, 2019	December 31, 2018
Pensions	\$ 177.0	\$ 177.0
Other post-retirement benefits	23.7	23.7
Deferred tax liabilities	117.8	120.0
Accrued warranties long-term	54.3	59.2
Non-current operating lease liabilities <sup>(a)</sup>	67.5	—
Other	138.1	116.9
<b>TOTAL</b>	<b>\$ 578.4</b>	<b>\$ 496.8</b>

<sup>(a)</sup> Non-current operating lease liabilities related to the adoption of ASU 2016-02. Refer to Note 1 - Basis of Presentation, in the Notes to Condensed Consolidated Financial Statements for additional information.

## NOTE 9 Total Equity

The following table shows the changes in shareholders' equity for the three and nine months ended September 30, 2019 (in million, except per share amounts):

	Common Stock		Additional Paid-in Capital		Retained Earnings		Accumulated Other Comprehensive Income (Loss)		Total Hubbell Shareholders' Equity		Non-controlling interest	
<b>BALANCE AT DECEMBER 31, 2018</b>	<b>\$</b>	<b>0.6</b>	<b>\$</b>	<b>1.3</b>	<b>\$</b>	<b>2,064.4</b>	<b>\$</b>	<b>(285.7)</b>	<b>\$</b>	<b>1,780.6</b>	<b>\$</b>	<b>18.3</b>
Net income		—		—		168.3		—		168.3		3.4
Other comprehensive (loss) income		—		—		—		6.0		6.0		—
Stock-based compensation		—		8.3		—		—		8.3		—
Reclassification of stranded tax effects		—		—		30.0		(30.0)		—		—
Acquisition/surrender of common shares <sup>(1)</sup>		—		(8.8)		(27.2)		—		(36.0)		—
Cash dividends declared (\$0.84 per share)		—		—		(91.7)		—		(91.7)		—
Dividends to noncontrolling interest		—		—		—		—		—		(2.6)
Directors deferred compensation		—		0.4		—		—		0.4		—
<b>BALANCE AT JUNE 30, 2019</b>	<b>\$</b>	<b>0.6</b>	<b>\$</b>	<b>1.2</b>	<b>\$</b>	<b>2,143.8</b>	<b>\$</b>	<b>(309.7)</b>	<b>\$</b>	<b>1,835.9</b>	<b>\$</b>	<b>19.1</b>
Net income		—		—		130.7		—		130.7		1.9
Other comprehensive (loss) income		—		—		—		(16.0)		(16.0)		—
Stock-based compensation		—		5.2		—		—		5.2		—
Acquisition/surrender of common shares <sup>(1)</sup>		—		(5.8)		(1.4)		—		(7.2)		—
Cash dividends declared (\$0.84 per share)		—		—		(45.6)		—		(45.6)		—
Dividends to noncontrolling interest		—		—		—		—		—		(8.5)
Directors deferred compensation		—		0.1		—		—		0.1		—
<b>BALANCE AT SEPTEMBER 30, 2019</b>	<b>\$</b>	<b>0.6</b>	<b>\$</b>	<b>0.7</b>	<b>\$</b>	<b>2,227.5</b>	<b>\$</b>	<b>(325.7)</b>	<b>\$</b>	<b>1,903.1</b>	<b>\$</b>	<b>12.5</b>

<sup>(1)</sup> For accounting purposes, the Company treats repurchased shares as constructively retired when acquired and accordingly charges the purchase price against Common Stock par value, Additional paid-in capital, to the extent available, and Retained earnings. As a result of this accounting treatment, during the first nine months of 2019, \$28.6 million of the purchase price paid for repurchased shares was allocated to retained earnings.

The following table shows the changes in shareholders' equity for the three and nine months ended September 30, 2018 (in million, except per share amounts):

	Common Stock		Additional Paid-in Capital		Retained Earnings		Accumulated Other Comprehensive Income (Loss)		Total Hubbell Shareholders' Equity		Non-controlling interest	
<b>BALANCE AT DECEMBER 31, 2017</b>	<b>\$</b>	<b>0.6</b>	<b>\$</b>	<b>11.0</b>	<b>\$</b>	<b>1,892.4</b>	<b>\$</b>	<b>(269.8)</b>	<b>\$</b>	<b>1,634.2</b>	<b>\$</b>	<b>13.7</b>
Net income	—	—	—	—	158.6	—	—	—	158.6	—	3.6	—
Other comprehensive (loss) income	—	—	—	—	—	—	(15.7)	—	(15.7)	—	—	—
Stock-based compensation	—	—	9.5	—	—	—	—	—	9.5	—	—	—
ASC 606 adoption to retained earnings	—	—	—	—	0.6	—	—	—	0.6	—	—	—
Acquisition/surrender of common shares <sup>(1)</sup>	—	—	(18.0)	—	—	—	—	—	(18.0)	—	—	—
Cash dividends declared (\$0.77 per share)	—	—	—	—	(84.6)	—	—	—	(84.6)	—	—	—
Dividends to noncontrolling interest	—	—	—	—	—	—	—	—	—	—	(2.8)	—
Aclara noncontrolling interest	—	—	—	—	—	—	—	—	—	—	2.4	—
Directors deferred compensation	—	—	0.3	—	—	—	—	—	0.3	—	—	—
<b>BALANCE AT JUNE 30, 2018</b>	<b>\$</b>	<b>0.6</b>	<b>\$</b>	<b>2.8</b>	<b>\$</b>	<b>1,967.0</b>	<b>\$</b>	<b>(285.5)</b>	<b>\$</b>	<b>1,684.9</b>	<b>\$</b>	<b>16.9</b>
Net income	—	—	—	—	113.6	—	—	—	113.6	—	1.1	—
Other comprehensive (loss) income	—	—	—	—	—	—	5.4	—	5.4	—	—	—
Stock-based compensation	—	—	3.9	—	—	—	—	—	3.9	—	—	—
Acquisition/surrender of common shares <sup>(1)</sup>	—	—	(6.7)	—	(4.1)	—	—	—	(10.8)	—	—	—
Cash dividends declared (\$0.77 per share)	—	—	—	—	(42.4)	—	—	—	(42.4)	—	—	—
Dividends to noncontrolling interest	—	—	—	—	—	—	—	—	—	—	(1.0)	—
Directors deferred compensation	—	—	0.2	—	—	—	—	—	0.2	—	—	—
<b>BALANCE AT SEPTEMBER 30, 2018</b>	<b>\$</b>	<b>0.6</b>	<b>\$</b>	<b>0.2</b>	<b>\$</b>	<b>2,034.1</b>	<b>\$</b>	<b>(280.1)</b>	<b>\$</b>	<b>1,754.8</b>	<b>\$</b>	<b>17.0</b>

<sup>(1)</sup> For accounting purposes, the Company treats repurchased shares as constructively retired when acquired and accordingly charges the purchase price against Common Stock par value, Additional paid-in capital, to the extent available, and Retained earnings. As a result of this accounting treatment, during the first nine months of 2018, \$4.1 million of the purchase price paid for repurchased shares was allocated to retained earnings.

The detailed components of total comprehensive income are presented in the Condensed Consolidated Statements of Comprehensive Income.



## NOTE 10 Accumulated Other Comprehensive Loss

A summary of the changes in Accumulated other comprehensive loss (net of tax) for the nine months ended September 30, 2019 is provided below (in millions):

<i>(debit) credit</i>	Cash flow hedge (loss) gain	Unrealized gain (loss) on available-for- sale securities	Pension and post retirement benefit plan adjustment	Cumulative translation adjustment	Total
<b>BALANCE AT DECEMBER 31, 2018</b>	<b>\$ 0.8</b>	<b>\$ (2.0)</b>	<b>\$ (158.7)</b>	<b>\$ (125.8)</b>	<b>\$ (285.7)</b>
Other comprehensive income (loss) before reclassifications	(0.5)	0.7	—	(8.9)	(8.7)
Amounts reclassified from accumulated other comprehensive loss	(0.7)	1.8	5.3	(7.7)	(1.3)
Current period other comprehensive income (loss)	<b>(1.2)</b>	<b>2.5</b>	<b>5.3</b>	<b>(16.6)</b>	<b>(10.0)</b>
Reclassification of stranded tax effects	—	—	(30.0)	—	(30.0)
<b>BALANCE AT SEPTEMBER 30, 2019</b>	<b>\$ (0.4)</b>	<b>\$ 0.5</b>	<b>\$ (183.4)</b>	<b>\$ (142.4)</b>	<b>\$ (325.7)</b>

A summary of the gain (loss) reclassifications out of Accumulated other comprehensive loss for the three and nine months ended September 30, 2019 and 2018 is provided below (in millions):

Details about Accumulated Other Comprehensive Loss Components	Three Months Ended September 30,		Nine Months Ended September 30,		Location of Gain (Loss) Reclassified into Income
	2019	2018	2019	2018	
<b>Cash flow hedges gain (loss):</b>					
Forward exchange contracts	\$ 0.1	\$ 0.1	\$ 0.4	\$ —	Net sales
	—	0.2	0.5	—	Cost of goods sold
	0.1	0.3	0.9	—	Total before tax
	—	(0.1)	(0.2)	—	Tax benefit (expense)
	<b>\$ 0.1</b>	<b>\$ 0.2</b>	<b>\$ 0.7</b>	<b>\$ —</b>	<b>Gain (loss) net of tax</b>
<b>Amortization of defined benefit pension and post retirement benefit items:</b>					
Prior-service costs (a)	\$ 0.1	\$ 0.2	\$ 0.5	\$ 0.7	
Actuarial gains/(losses) (a)	(2.4)	(2.6)	(7.3)	(8.2)	
Settlement and curtailment losses (a)	(0.3)	—	(0.3)	—	
	(2.6)	(2.4)	(7.1)	(7.5)	Total before tax
	0.7	0.5	1.8	1.7	Tax benefit (expense)
	<b>\$ (1.9)</b>	<b>\$ (1.9)</b>	<b>\$ (5.3)</b>	<b>\$ (5.8)</b>	<b>Gain (loss) net of tax</b>
<b>Reclassification of gains (losses) on available-for-sale securities</b>					
	\$ (1.8)	\$ —	\$ (1.8)	\$ —	Other expense, net
	—	—	—	—	Tax benefit (expense)
	<b>\$ (1.8)</b>	<b>\$ —</b>	<b>\$ (1.8)</b>	<b>\$ —</b>	
<b>Reclassification of currency translation gain</b>					
	\$ 7.7	\$ —	\$ 7.7	\$ —	Gain on disposition of business (Note 3)
	—	—	—	—	Tax benefit (expense)
	<b>\$ 7.7</b>	<b>\$ —</b>	<b>\$ 7.7</b>	<b>\$ —</b>	
<b>Gains (losses) reclassified into earnings</b>	<b>\$ 4.1</b>	<b>\$ (1.7)</b>	<b>\$ 1.3</b>	<b>\$ (5.8)</b>	

(a) These accumulated other comprehensive loss components are included in the computation of net periodic pension cost (see Note 12 – Pension and Other Benefits in the Notes to Condensed Consolidated Financial Statements for additional details).

## NOTE 11 Earnings Per Share

The Company computes earnings per share using the two-class method, which is an earnings allocation formula that determines earnings per share for common stock and participating securities. Service-based and performance-based restricted stock awards granted by the Company are considered participating securities as these awards contain a non-forfeitable right to dividends.

The following table sets forth the computation of earnings per share for the three and nine months ended September 30, 2019 and 2018 (in millions, except per share amounts):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2019	2018	2019	2018
<b>Numerator:</b>				
Net income attributable to Hubbell	\$ 130.7	\$ 113.6	\$ 299.0	\$ 272.2
Less: Earnings allocated to participating securities	(0.5)	(0.4)	(1.2)	(1.0)
Net income available to common shareholders	\$ 130.2	\$ 113.2	\$ 297.8	\$ 271.2
<b>Denominator:</b>				
Average number of common shares outstanding	54.3	54.6	54.4	54.7
Potential dilutive common shares	0.3	0.3	0.3	0.3
Average number of diluted shares outstanding	54.6	54.9	54.7	55.0
<b>Earnings per share:</b>				
Basic	\$ 2.40	\$ 2.07	\$ 5.48	\$ 4.96
Diluted	\$ 2.38	\$ 2.06	\$ 5.45	\$ 4.93

The Company did not have outstanding any significant anti-dilutive securities during the three and nine months ended September 30, 2019 and 2018.

## NOTE 12 Pension and Other Benefits

The following table sets forth the components of net pension and other benefit costs for the three and nine months ended September 30, 2019 and 2018 (in millions):

	Pension Benefits		Other Benefits	
	2019	2018	2019	2018
<b>Three Months Ended September 30,</b>				
Service cost	\$ 0.5	\$ 1.0	\$ 0.1	\$ —
Interest cost	8.7	8.6	0.2	0.2
Expected return on plan assets	(7.7)	(8.3)	—	—
Amortization of prior service cost	0.2	—	(0.3)	(0.2)
Amortization of actuarial losses	2.3	2.6	0.1	—
Settlement and curtailment losses	0.3	—	—	—
<b>NET PERIODIC BENEFIT COST</b>	<b>\$ 4.3</b>	<b>\$ 3.9</b>	<b>\$ 0.1</b>	<b>\$ —</b>
<b>Nine Months Ended September 30,</b>				
Service cost	\$ 1.6	\$ 3.2	\$ 0.1	\$ 0.1
Interest cost	26.0	25.8	0.8	0.7
Expected return on plan assets	(23.0)	(25.3)	—	—
Amortization of prior service cost	0.2	—	(0.7)	(0.7)
Amortization of actuarial losses	7.2	8.1	0.1	0.1
Settlement and curtailment losses	0.3	—	—	—
<b>NET PERIODIC BENEFIT COST</b>	<b>\$ 12.3</b>	<b>\$ 11.8</b>	<b>\$ 0.3</b>	<b>\$ 0.2</b>

### Employer Contributions

Although not required by ERISA and the Internal Revenue Code, the Company may elect to make a voluntary contribution to its qualified domestic defined benefit pension plan in 2019. The Company anticipates making required contributions of approximately \$0.4 million to its foreign pension plans during 2019, of which \$0.3 million has been contributed through September 30, 2019.

## NOTE 13 Guarantees

The Company records a liability equal to the fair value of guarantees in accordance with the accounting guidance for guarantees. When it is probable that a liability has been incurred and the amount can be reasonably estimated, the Company accrues for costs associated with guarantees. The most likely costs to be incurred are accrued based on an evaluation of currently available facts and, where no amount within a range of estimates is more likely, the minimum is accrued. As of September 30, 2019 and December 31, 2018, the fair value and maximum potential payment related to the Company's guarantees were not material.

The Company offers product warranties that cover defects on most of its products. These warranties primarily apply to products that are properly installed, maintained and used for their intended purpose. The Company accrues estimated warranty costs at the time of sale. Estimated warranty expenses, recorded in cost of goods sold, are based upon historical information such as past experience, product failure rates, or the estimated number of units to be repaired or replaced. Adjustments are made to the product warranty accrual as claims are incurred, additional information becomes known, or as historical experience indicates.

Changes in the accrual for product warranties during the nine months ended September 30, 2019 and 2018 are set forth below (in millions):

	2019	2018
<b>BALANCE AT JANUARY 1,</b>	<b>\$ 92.7</b>	<b>\$ 14.0</b>
Provision <sup>(a)</sup>	13.0	9.5
Expenditures/payments/other	(23.2)	(14.9)
Acquisitions <sup>(b)</sup>	—	52.8
<b>BALANCE AT SEPTEMBER 30,</b>	<b>\$ 82.5</b>	<b>\$ 61.4</b>

<sup>(a)</sup> Refer to Note 7 – Other Accrued Liabilities and Note 8 – Other Non-Current Liabilities for a breakout of short-term and long-term warranties.

<sup>(b)</sup> The acquisition amount disclosed relates to the Aclara acquisition.

## NOTE 14 Fair Value Measurement

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### Investments

At September 30, 2019 and December 31, 2018, the Company had \$42.8 million and \$51.2 million, respectively, of available-for-sale securities. Available-for-sale securities classified in Level 2 of the fair value hierarchy consist of municipal bonds. In the third quarter of 2019, the Company disposed of an available-for-sale investment in a privately-held company that was previously classified in Level 3 of the fair value hierarchy. The Company also had \$18.5 million of trading securities at September 30, 2019 and \$14.3 million at December 31, 2018 that are carried on the balance sheet at fair value. Unrealized gains and losses associated with available-for-sale securities are reflected in Accumulated other comprehensive loss, net of tax, while unrealized gains and losses associated with trading securities are reflected in the results of operations.

### Fair value measurements

Fair value is defined as the amount that would be received for selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The FASB fair value measurement guidance established a fair value hierarchy that prioritizes the inputs used to measure fair value. The three broad levels of the fair value hierarchy are as follows:

Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 – Quoted prices for similar assets and liabilities in active markets or inputs that are observable for the asset or liability, either directly or indirectly.

Level 3 – Unobservable inputs for which little or no market data exists, therefore requiring a company to develop its own assumptions.

The following table shows, by level within the fair value hierarchy, our financial assets and liabilities that are accounted for at fair value on a recurring basis at September 30, 2019 and December 31, 2018 (in millions):

Asset (Liability)	Quoted Prices in Active Markets for Identical Assets (Level 1)	Quoted Prices in Active Markets for Similar Assets (Level 2)	Unobservable inputs for which little or no market data exists (Level 3)	Total
<b>September 30, 2019</b>				
Money market funds <sup>(a)</sup>	\$ 61.3	\$ —	\$ —	\$ 61.3
Time Deposits <sup>(a)</sup>	—	20.2	—	20.2
Available for sale investments	—	42.8	—	42.8
Trading securities	18.5	—	—	18.5
Deferred compensation plan liabilities	(18.5)	—	—	(18.5)
Derivatives:				
Forward exchange contracts-Assets <sup>(b)</sup>	—	0.2	—	0.2
Forward exchange contracts-(Liabilities) <sup>(c)</sup>	—	(0.2)	—	(0.2)
<b>TOTAL</b>	<b>\$ 61.3</b>	<b>\$ 63.0</b>	<b>\$ —</b>	<b>\$ 124.3</b>

	Quoted Prices in Active Markets for Identical Assets (Level 1)	Quoted Prices in Active Markets for Similar Assets (Level 2)	Unobservable inputs for which little or no market data exists (Level 3)	Total
<b>December 31, 2018</b>				
Money market funds <sup>(a)</sup>	\$ 15.1	\$ —	\$ —	\$ 15.1
Time Deposits <sup>(a)</sup>	—	20.9	—	20.9
Available for sale investments	—	48.9	2.3	51.2
Trading securities	14.3	—	—	14.3
Deferred compensation plan liabilities	(14.3)	—	—	(14.3)
Derivatives:				
Forward exchange contracts-Assets <sup>(b)</sup>	—	1.6	—	1.6
Forward exchange contracts-(Liabilities) <sup>(c)</sup>	—	—	—	—
<b>TOTAL</b>	<b>\$ 15.1</b>	<b>\$ 71.4</b>	<b>\$ 2.3</b>	<b>\$ 88.8</b>

<sup>(a)</sup> Money market funds and time deposits are reflected in Cash and cash equivalents in the Condensed Consolidated Balance Sheets.

<sup>(b)</sup> Forward exchange contracts-Assets are reflected in Other current assets in the Condensed Consolidated Balance Sheets.

<sup>(c)</sup> Forward exchange contracts-(Liabilities) are reflected in Other accrued liabilities in the Condensed Consolidated Balance Sheets.

The methods and assumptions used to estimate the Level 2 and Level 3 fair values were as follows:

Forward exchange contracts – The fair value of forward exchange contracts were based on quoted forward foreign exchange prices at the reporting date.

Available-for-sale municipal bonds classified in Level 2 – The fair value of available-for-sale investments in municipal bonds is based on observable market-based inputs, other than quoted prices in active markets for identical assets.

Available-for-sale redeemable preferred stock classified in Level 3 – The fair value of the available-for-sale investment in redeemable preferred stock is valued based on a discounted cash flow model, using significant unobservable inputs, including expected cash flows and the discount rate.

## Deferred compensation plans

The Company offers certain employees the opportunity to participate in non-qualified deferred compensation plans. A participant's deferrals are invested in a variety of participant-directed debt and equity mutual funds that are classified as trading securities. The Company purchased \$3.1 million and \$2.6 million of trading securities related to these deferred compensation plans during the nine months ended September 30, 2019 and 2018, respectively. As a result of participant distributions, the Company sold \$1.0 million of these trading securities during the nine months ended September 30, 2019 and \$0.5 million during the nine months ended September 30, 2018. The unrealized gains and losses associated with these trading securities are directly offset by the changes in the fair value of the underlying deferred compensation plan obligation.

## Derivatives

In order to limit financial risk in the management of its assets, liabilities and debt, the Company may use derivative financial instruments such as foreign currency hedges, commodity hedges, interest rate hedges and interest rate swaps. All derivative financial instruments are matched with an existing Company asset, liability or forecasted transaction. Market value gains or losses on the derivative financial instrument are recognized in income when the effects of the related price changes of the underlying asset, liability or forecasted transaction are recognized in income. Derivative assets and derivative liabilities are not offset in the Condensed Consolidated Balance Sheets.

In 2019 and 2018, the Company entered into a series of forward exchange contracts to purchase U.S. dollars in order to hedge exposure to fluctuating rates of exchange for both anticipated inventory purchases and forecasted sales by its subsidiaries that transact business in Canada. As of September 30, 2019, the Company had 36 individual forward exchange contracts for an aggregate notional amount of \$41.0 million, having various expiration dates through September 2020. These contracts have been designated as cash flow hedges in accordance with the accounting guidance for derivatives.

The following table summarizes the results of cash flow hedging relationships for the three months ended September 30, 2019 and 2018 (in millions):

Derivative Instrument	Derivative Gain/(Loss) Recognized in Accumulated Other Comprehensive Income (net of tax)		Location of Gain/(Loss) Reclassified into Income (Effective Portion)	Gain/(Loss) Reclassified into Earnings Effective Portion (net of tax)	
	2019	2018		2019	2018
Forward exchange contract	\$ 0.2	\$ (0.7)	Net sales	\$ 0.1	\$ —
			Cost of goods sold	\$ —	\$ 0.2

The following table summarizes the results of cash flow hedging relationships for the nine months ended September 30, 2019 and 2018 (in millions):

Derivative Instrument	Derivative Gain/(Loss) Recognized in Accumulated Other Comprehensive Loss (net of tax)		Location of Gain/(Loss) Reclassified into Income (Effective Portion)	Gain/(Loss) Reclassified into Earnings Effective Portion (net of tax)	
	2019	2018		2019	2018
Forward exchange contract	\$ (0.5)	\$ 0.7	Net sales	\$ 0.3	\$ —
			Cost of goods sold	\$ 0.4	\$ —

## Long Term Debt

As of September 30, 2019 and December 31, 2018, the carrying value of the long-term debt including the \$31.3 million and \$25.0 million current portion of the Term Loan was \$1,745.4 million and \$1,762.1 million, respectively. The estimated fair value of the long-term debt as of September 30, 2019 and December 31, 2018 was \$1,798.8 million and \$1,688.1 million, respectively, using quoted market prices in active markets for similar liabilities (Level 2).

## NOTE 15 Commitments and Contingencies

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The Company is subject to various legal proceedings arising in the normal course of its business. These proceedings include claims for damages arising out of use of the Company's products, intellectual property, workers' compensation and environmental matters. The Company is self-insured up to specified limits for certain types of claims, including product liability and workers' compensation, and is fully self-insured for certain other types of claims, including environmental and intellectual property matters. The Company recognizes a liability for any contingency that in management's judgment is probable of occurrence and can be reasonably estimated. We continually reassess the likelihood of adverse judgments and outcomes in these matters, as well as estimated ranges of possible losses based upon an analysis of each matter which includes advice of outside legal counsel and, if applicable, other experts.

As previously reported, in the fourth quarter of 2016, the Company recorded a charge of \$12.5 million in Cost of goods sold representing its estimated withdrawal liability from one of the multi-employer pension plans in which it participated. In March 2019, the remaining employer in that multi-employer pension plan filed for protection under Chapter 11 of the United States Bankruptcy Code and was proceeding towards liquidation as of June 2019. Under the terms customary to multi-employer pension plans, it is probable that the Company will be subject to mass withdrawal liability, estimated to be an additional \$22.9 million, as a result of the other employer's withdrawal from the pension plan and anticipated liquidation.



## NOTE 16 Restructuring Costs and Other

In the three and nine months ended September 30, 2019, we incurred costs for restructuring actions initiated in 2019 as well as costs for restructuring actions initiated in the prior year. Our restructuring actions are associated with cost reduction efforts that include the consolidation of manufacturing and distribution facilities as well as workforce reductions and the sale or exit of business units we determine to be non-strategic. Restructuring costs include severance and employee benefits, asset impairments, accelerated depreciation, as well as facility closure, contract termination and certain pension costs that are directly related to restructuring actions. These costs are predominantly settled in cash from our operating activities and are generally settled within one year, with the exception of asset impairments, which are non-cash, and certain pension obligations, which may be cash settled over multiple years.

Pre-tax restructuring costs incurred in each of our reporting segments and the location of the costs in the Condensed Consolidated Statements of Income for the three and nine months ended September 30, 2019 and 2018 is as follows (in millions):

	Three Months Ended September 30,					
	2019	2018	2019	2018	2019	2018
	Cost of goods sold		Selling & administrative expense		Total	
Electrical	\$ 2.7	\$ 0.9	\$ 1.4	\$ 0.5	\$ 4.1	\$ 1.4
Power	1.3	0.1	(0.2)	0.9	1.1	1.0
<b>Total Pre-Tax Restructuring Costs</b>	<b>\$ 4.0</b>	<b>\$ 1.0</b>	<b>\$ 1.2</b>	<b>\$ 1.4</b>	<b>\$ 5.2</b>	<b>\$ 2.4</b>

  

	Nine Months Ended September 30,					
	2019	2018	2019	2018	2019	2018
	Cost of goods sold		Selling & administrative expense		Total	
Electrical	\$ 8.4	\$ 2.0	\$ 3.0	\$ 0.1	\$ 11.4	\$ 2.1
Power	2.9	0.2	1.3	0.8	4.2	1.0
<b>Total Pre-Tax Restructuring Costs</b>	<b>\$ 11.3</b>	<b>\$ 2.2</b>	<b>\$ 4.3</b>	<b>\$ 0.9</b>	<b>\$ 15.6</b>	<b>\$ 3.1</b>

The following table summarizes the accrued liabilities for our restructuring actions (in millions):

	Beginning Accrued Restructuring Balance 1/1/19	Pre-tax Restructuring Costs	Utilization and Foreign Exchange	Ending Accrued Restructuring Balance 9/30/2019
<b>2019 Restructuring Actions</b>				
Severance	\$ —	\$ 9.3	\$ (1.8)	\$ 7.5
Asset write-downs	—	0.4	(0.4)	—
Facility closure and other costs	—	4.1	(3.7)	0.4
<b>Total 2019 Restructuring Actions</b>	<b>\$ —</b>	<b>\$ 13.8</b>	<b>\$ (5.9)</b>	<b>\$ 7.9</b>
<b>2018 and Prior Restructuring Actions</b>				
Severance	\$ 7.7	\$ 0.3	\$ (4.0)	\$ 4.0
Asset write-downs	—	0.3	(0.3)	—
Facility closure and other costs <sup>(a)</sup>	13.3	1.2	(2.0)	12.5
<b>Total 2018 and Prior Restructuring Actions</b>	<b>\$ 21.0</b>	<b>\$ 1.8</b>	<b>\$ (6.3)</b>	<b>\$ 16.5</b>
<b>Total Restructuring Actions</b>	<b>\$ 21.0</b>	<b>\$ 15.6</b>	<b>\$ (12.2)</b>	<b>\$ 24.4</b>

<sup>(a)</sup> The beginning and ending accrual of Facility closure and other costs include certain multi-employer pension plan obligations that are settled over multiple years.

The actual costs incurred and total expected cost in each of our reporting segments of our on-going restructuring actions are as follows (in millions):

	Total expected costs		Costs incurred during 2018		Costs incurred during first nine months of 2019		Remaining costs at 9/30/2019	
2019 Restructuring Actions								
Electrical	\$	15.1	\$	—	\$	10.5	\$	4.6
Power		5.8		—		3.3		2.5
Total 2019 Restructuring Actions	\$	20.9	\$	—	\$	13.8	\$	7.1
2018 and Prior Restructuring Actions								
Electrical	\$	12.7	\$	8.3	\$	0.9	\$	3.5
Power		4.7		3.7		0.9		0.1
Total 2018 and Prior Restructuring Actions	\$	17.4	\$	12.0	\$	1.8	\$	3.6
Total Restructuring Actions	\$	38.3	\$	12.0	\$	15.6	\$	10.7

## NOTE 17 Leases

Our operating leases primarily consist of office space, certain manufacturing facilities, and vehicles. Our finance leases are not material. The term of these leases is generally 10 years or less, in some cases, with options to extend the term for up to 5 years, or options to terminate after one year without penalty. In general, our vehicle lease payments contain a monthly base rent payment which is adjusted based on changes to the LIBOR rate over the lease term. Certain other lease agreements contain variable payments related to a consumer price index or similar metric. Any change in payment amounts as a result of a change in a rate or index are considered variable lease payments and recognized as profit or loss when incurred.

Rent expense for operating leases in the Condensed Consolidated Statements of Income for the three and nine months ended September 30, 2019 is \$9.7 million and \$28.7 million, respectively. Cash paid for operating leases during the three and nine months ended September 30, 2019 was \$9.3 million and \$27.0 million, respectively, reported as cash outflows from operating activities in the Condensed Consolidated Statements of Cash Flows. Right-of-use ("ROU") assets obtained in exchange for lease obligations during the three and nine months ended September 30, 2019 was \$1.8 million and \$8.7 million, respectively.

Amounts recognized for operating leases in the Condensed Consolidated Balance Sheets is as follows (in millions):

	September 30, 2019	
Operating lease right-of-use assets	\$	92.3
<b>TOTAL ASSETS</b>	<b>\$</b>	<b>92.3</b>
Other accrued liabilities	\$	28.7
Other non-current liabilities		67.5
<b>TOTAL LIABILITIES</b>	<b>\$</b>	<b>96.2</b>

The weighted average remaining lease term as of September 30, 2019 for operating leases was 5 years. The weighted average discount rate used to measure the ROU asset and lease liability for operating leases was 3.8% as of September 30, 2019.

Future maturities of our operating lease liabilities as of September 30, 2019 are as follows (in millions):

	2019	2020	2021	2022	2023	Thereafter	Total Payments	Imputed Interest	Total
Operating Leases	8.6	29.5	21.0	12.8	11.4	22.4	105.7	(9.5)	\$96.2

# ITEM 2 Management's Discussion and Analysis of Financial Condition and Results of Operations

## Executive Overview of the Business

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The Company is primarily engaged in the design, manufacture and sale of quality electrical and electronic products for a broad range of non-residential and residential construction, industrial and utility applications. Products are either sourced complete, manufactured or assembled by subsidiaries in the United States, Canada, Puerto Rico, China, Mexico, the UK, Brazil, Australia, Spain and Ireland. The Company also participates in joint ventures in Taiwan, Hong Kong and the Philippines, and maintains offices in Singapore, Italy, China, India, Mexico, South Korea, Chile, and countries in the Middle East. The Company employed approximately 19,400 individuals worldwide as of September 30, 2019.

The Company's reporting segments consist of the Electrical segment and the Power segment. Results for the three and nine months ended September 30, 2019 by segment are included under "Segment Results" within this Management's Discussion and Analysis.

The Company's long-term strategy is to serve its customers with reliable and innovative electrical and related infrastructure solutions with desired brands, high-quality service, delivered through a competitive cost structure; to complement organic revenue growth with acquisitions that enhance its product offerings; and to allocate capital effectively to create shareholder value.

Our strategy to complement organic revenue growth with acquisitions is focused on acquiring assets that extend our capabilities, expand our product offerings, and present opportunities to compete in core, adjacent or complementary markets. Our acquisition strategy also provides the opportunity to advance our revenue growth objectives during periods of weakness or inconsistency in our end-markets.

Our strategy to deliver products through a competitive cost structure has resulted in past and ongoing restructuring and related activities. Our restructuring and related efforts include the consolidation of manufacturing and distribution facilities, and workforce actions, as well as streamlining and consolidating our back-office functions. The primary objectives of our restructuring and related activities are to optimize our manufacturing footprint, cost structure, and effectiveness and efficiency of our workforce.

Productivity improvement also continues to be a key area of focus for the Company and efforts to drive productivity complement our restructuring and related activities to minimize the impact of rising material costs and administrative cost inflation. Because material costs are approximately two-thirds of our cost of goods sold, volatility in this area can significantly impact profitability. Our goal is to have pricing and productivity programs that offset material and other inflationary cost increases as well as pay for investments in key growth areas.

Productivity programs affect virtually all functional areas within the Company by reducing or eliminating waste and improving processes. We continue to expand our efforts surrounding global product and component sourcing and supplier cost reduction programs. Value engineering efforts, product transfers and the use of lean process improvement techniques are expected to continue to increase manufacturing efficiency. In addition, we continue to build upon the benefits of our enterprise resource planning system across all functions.

## Acquisitions and Dispositions

On February 2, 2018, the Company acquired Aclara for approximately \$1.1 billion. Aclara is a leading global provider of smart infrastructure solutions for electric, gas, and water utilities, with advanced metering solutions and grid monitoring sensor technology, as well as leading software enabled installation services. The acquisition extends the Power segment's capabilities into smart automation technologies, accelerates ongoing innovation efforts to address utility customer demand for data and integrated solutions, and expands the segment's reach to a broader set of utility customers.

In August 2019, the Company completed the sale of Haefely Test, AG ("Haefely"), which was previously included within the Electrical segment, for \$38.1 million and recognized a \$21.7 million pre-tax gain on the disposition of that business.

## Results of Operations – Third Quarter of 2019 compared to the Third Quarter of 2018

### SUMMARY OF CONSOLIDATED RESULTS (IN MILLIONS, EXCEPT PER SHARE DATA):

	Three Months Ended September 30,			
	2019	% of Net sales	2018	% of Net sales
Net sales	\$ 1,204.0		\$ 1,179.7	
Cost of goods sold	842.0	69.9%	830.7	70.4%
Gross profit	362.0	30.1%	349.0	29.6%
Selling & administrative ("S&A") expense	189.1	15.7%	185.2	15.7%
Operating income	172.9	14.4%	163.8	13.9%
Net income attributable to Hubbell	130.7	10.9%	113.6	9.6%
EARNINGS PER SHARE – DILUTED	\$ 2.38		\$ 2.06	

In the following discussion of results of operations, we refer to "adjusted" operating measures. We believe those adjusted measures, which exclude the impact of certain costs, gains and losses, may provide investors with useful information regarding our underlying performance from period to period and allow investors to understand our results of operations without regard to items we do not consider a component of our core operating performance. Management uses these adjusted measures when assessing the performance of the business.

Effective with results of operations reported in the first quarter of 2019, "adjusted" operating measures exclude amortization of intangible assets associated with all of our business acquisitions, including inventory step-up amortization associated with those acquisitions. In 2018, adjusted operating measures excluded only the amortization of intangible assets associated with the Aclara acquisition. For comparability, all prior period "adjusted" operating measures have been updated to reflect this change in definition.

Adjusted operating measures in 2019 also exclude the gain on the disposition of the Haefely business and an investment loss, each recognized in the third quarter of 2019, as well as a charge in the second quarter of 2019 to recognize certain additional liabilities associated with the Company's previously disclosed withdrawal from a multi-employer pension plan and the subsequent withdrawal and now likely liquidation of another employer in the plan. Those items are reported in Total other expense (below Operating income) in the Condensed Consolidated Statements of Income. Refer to the reconciliation of non-GAAP measures presented below, Note 3 - Business Acquisitions and Dispositions, and Note 15 - Commitments and Contingencies in the Notes to Condensed Consolidated Financial Statements, for additional information.

Our adjusted operating measures in 2018 also exclude transaction costs associated with the Aclara acquisition. Aclara transaction costs were primarily for professional services and other fees incurred to complete the acquisition as well as bridge financing costs recognized in interest expense in connection with the transaction. The effect of transaction costs relating to the Aclara acquisition was complete in 2018. Only a portion of the Aclara transaction costs were tax deductible.

The following table reconciles our adjusted financial measures to the directly comparable GAAP financial measure (in millions, except per share amounts):

	Three Months Ended September 30,			
	2019	% of Net sales	2018	% of Net sales
Gross profit (GAAP measure)	\$ 362.0	30.1%	\$ 349.0	29.6%
Amortization of acquisition-related intangible assets	5.7		6.2	
Adjusted gross profit	\$ 367.7	30.5%	\$ 355.2	30.1%
S&A expenses (GAAP measure)	\$ 189.1	15.7%	\$ 185.2	15.7%
Amortization of acquisition-related intangible assets	11.8		12.5	
Aclara transaction costs	—		0.3	
Adjusted S&A expenses	\$ 177.3	14.7%	\$ 172.4	14.6%
Operating income (GAAP measure)	\$ 172.9	14.4%	\$ 163.8	13.9%
Amortization of acquisition-related intangible assets	17.5		18.7	
Aclara transaction costs	—		0.3	
Adjusted operating income	\$ 190.4	15.8%	\$ 182.8	15.5%
Net income attributable to Hubbell (GAAP measure)	\$ 130.7		\$ 113.6	
Amortization of acquisition-related intangible assets, net of tax	13.1		14.3	
Gain on disposition of business, net of tax	(20.5)		—	
Loss on investment, net of tax	5.0		—	
Aclara transaction costs, net of tax	—		0.9	
Adjusted net income attributable to Hubbell	\$ 128.3		\$ 128.8	
Less: Earnings allocated to participating securities	(0.5)		(0.4)	
Adjusted net income available to common shareholders	\$ 127.8		\$ 128.4	
Average number of diluted shares outstanding	54.6		54.9	
ADJUSTED EARNINGS PER SHARE – DILUTED	\$ 2.34		\$ 2.34	

## Net Sales

Net sales of \$1.20 billion in the third quarter of 2019 increased two percent compared to the third quarter of 2018 due to three percentage points of growth from higher organic sales, driven by favorable price realization partially offset by lower unit volume, and approximately one percentage point decline in net sales from the disposition of the Haefely business.

## Cost of Goods Sold

As a percentage of net sales, cost of goods sold decreased by 50 basis points to 69.9% in the third quarter of 2019 as compared to 70.4% in the third quarter of 2018. The decrease was primarily driven by favorable price realization and savings from our productivity initiatives that outpaced cost increases and lower amortization of acquisition-related intangibles, partially offset by an increase in restructuring and related costs as compared to the third quarter of 2018.

## Gross Profit

Gross profit margin in the third quarter of 2019 increased by 50 basis points to 30.1% from 29.6% in the third quarter of 2018. Excluding amortization of acquisition-related intangible assets, the adjusted gross profit margin was 30.5% in the third quarter of 2019 and increased by 40 basis points as compared to the same period of the prior year. The increase in the adjusted gross profit margin primarily reflects favorable price realization and savings from our productivity initiatives that outpaced cost increases, partially offset by an increase in restructuring and related costs as compared to the third quarter of 2018.

## Selling & Administrative Expenses

S&A expense in the third quarter of 2019 was \$189.1 million and increased by \$3.9 million compared to the prior year period. S&A expense as a percentage of net sales remained flat at 15.7% in the third quarter of 2019. Excluding amortization of acquisition-related intangible assets, adjusted S&A expense as a percentage of net sales increased by 10 basis points to 14.7% in the third quarter of 2019.

## Total Other Expense

Total other expense decreased by \$16.4 million in the third quarter of 2019 to \$4.9 million primarily due to the impact of discrete non-operating items including the \$21.7 million gain recognized on the disposal of the Haefely business, partially offset by a \$5.0 million loss on an investment in an available-for-sale debt security.

## Income Taxes

The effective tax rate in the third quarter of 2019 increased to 21.1% from 19.5% in the third quarter of 2018, primarily due to the absence of a favorable adjustment related to the enactment of the Tax Cuts and Job Act of 2017 ("TCJA") recorded in the third quarter of 2018, partially offset by the favorable tax impact of the disposition of the Haefely business and a reserve release related to a statute of limitations expiration in the third quarter of 2019.

## Net Income Attributable to Hubbell and Earnings Per Diluted Share

Net income attributable to Hubbell was \$130.7 million in the third quarter of 2019 and increased 15.1% as compared to the same period of the prior year. Excluding amortization of acquisition-related intangibles and the impact of non-operating items within other expense described above, adjusted net income attributable to Hubbell was \$128.3 million in the third quarter of 2019 and was approximately flat compared to the third quarter of 2018 primarily as a result of higher operating income offset by an increase in the effective tax rate. Earnings per diluted share in the third quarter of 2019 increased 15.5% percent as compared to the third quarter of 2018 and primarily reflects the impact of the previously mentioned gain on disposition. Adjusted earnings per diluted share in the third quarter of 2019 was flat as compared to the third quarter of 2018.

## Segment Results

### ELECTRICAL

<i>(In millions)</i>	Three Months Ended September 30,	
	2019	2018
Net sales	\$ 689.3	\$ 687.4
Operating income (GAAP measure)	90.2	94.0
Amortization of acquisition-related intangible assets	5.6	5.9
Adjusted operating income	\$ 95.8	\$ 99.9
Operating margin (GAAP measure)	13.1%	13.7%
Adjusted operating margin	13.9%	14.5%

Net sales in the Electrical segment in the third quarter of 2019 were \$689.3 million, and were slightly above the third quarter of 2018. Organic net sales grew by approximately one percentage point, offset by approximately a one percentage point decline in net sales from the disposition of the Haefely business. Organic net sales grew in the quarter from the effect of favorable price realization, offset by lower unit volume in certain markets, as further described below.

Within the segment, the aggregate net sales of our Commercial and Industrial and Construction and Energy business groups increased by approximately three percentage points, due to approximately four percentage points of organic net sales growth, partially offset by approximately one percentage point from the disposition of the Haefely business. End markets for these business groups were mixed as growth in gas distribution and certain non-residential markets was partially offset by slower growth in heavy industrial markets. Net sales of our Lighting business group declined by approximately four percentage points in the third quarter of 2019 as lower unit volumes were partially offset by favorable price realization. Within the Lighting business group, net sales of residential lighting products increased by approximately three percentage points and net sales of commercial and industrial lighting products decreased by approximately six percent, driven by weakness in national accounts. Price realization was positive across each of our end markets.

Operating income in the Electrical segment for the third quarter of 2019 was \$90.2 million and decreased four percent compared to the third quarter of 2018, while operating margin in the third quarter of 2019 decreased by 60 basis points to 13.1%. Excluding amortization of acquisition-related intangibles, adjusted operating income also decreased four percent and the adjusted operating margin decreased by 60 basis points to 13.9% primarily due to the effect of lower unit volume and higher restructuring and related costs as compared to the third quarter of 2018, partially offset by favorable price realization and productivity that outpaced cost increases. The disposal of the Haefely business in the third quarter of 2019 negatively impacted operating margin by approximately 20 basis points as compared to the same period of the prior year.

## POWER

<i>(In millions)</i>	Three Months Ended September 30,	
	2019	2018
Net sales	\$ 514.7	\$ 492.3
Operating income (GAAP measure)	82.7	69.8
Amortization of acquisition-related intangible assets	11.9	12.8
Aclara transaction costs	—	0.3
Adjusted operating income	\$ 94.6	\$ 82.9
Operating margin (GAAP measure)	16.1%	14.2%
Adjusted operating margin	18.4%	16.8%

Net sales in the Power segment in the third quarter of 2019 were \$514.7 million, up approximately five percent as compared to the third quarter of 2018 primarily due to organic net sales growth, including both volume increases and favorable price realization. Organic net sales were primarily driven by growth in the transmission and distribution markets.

Operating income in the Power segment for the third quarter of 2019 increased 18.5% to \$82.7 million as compared to the same period of 2018. Operating margin in the third quarter of 2019 increased to 16.1% as compared to 14.2% in the same period of 2018. Excluding amortization of acquisition-related intangibles and Aclara transaction costs incurred in 2018, the adjusted operating margin increased by 160 basis points to 18.4%, primarily driven by a benefit from higher net sales volume, as well as favorable price realization and productivity that outpaced cost increases.

## Results of Operations – Nine Months Ended September 30, 2019 compared to the Nine Months Ended September 30, 2018

### SUMMARY OF CONSOLIDATED RESULTS (IN MILLIONS, EXCEPT PER SHARE DATA):

	Nine Months Ended September 30, 2019			
	2019	% of Net sales	2018	% of Net sales
Net sales	\$ 3,487.7		\$ 3,337.6	
Cost of goods sold	2,461.0	70.6%	2,357.8	70.6%
Gross profit	1,026.7	29.4%	979.8	29.4%
Selling & administrative expense	566.0	16.2%	559.5	16.8%
Operating income	460.7	13.2%	420.3	12.6%
Net income attributable to Hubbell	299.0	8.6%	272.2	8.2%
Earnings per share - diluted	\$ 5.45		\$ 4.93	



The following table reconciles our adjusted financial measures to the directly comparable GAAP financial measure (in millions, except per share amounts):

	Nine Months Ended September 30,			
	2019	% of Net sales	2018	% of Net sales
Gross profit (GAAP measure)	\$ 1,026.7	29.4%	\$ 979.8	29.4%
Amortization of acquisition-related intangible assets	17.8		23.6	
Adjusted gross profit	\$ 1,044.5	29.9%	\$ 1,003.4	30.1%
S&A expenses (GAAP measure)	\$ 566.0	16.2%	\$ 559.5	16.8%
Amortization of acquisition-related intangible assets	36.0		36.6	
Aclara transaction costs	—		9.3	
Adjusted S&A expenses	\$ 530.0	15.2%	\$ 513.6	15.4%
Operating income (GAAP measure)	\$ 460.7	13.2%	\$ 420.3	12.6%
Amortization of acquisition-related intangible assets	53.8		60.2	
Aclara transaction costs	—		9.3	
Adjusted operating income	\$ 514.5	14.8%	\$ 489.8	14.7%
Net income attributable to Hubbell (GAAP measure)	\$ 299.0		\$ 272.2	
Amortization of acquisition-related intangible assets, net of tax	40.2		45.7	
Gain on disposition of business, net of tax	(20.5)		—	
Multi-employer pension charge, net of tax	17.1		—	
Loss on investment, net of tax	5.0		—	
Aclara transaction costs, net of tax	—		9.7	
Adjusted net income attributable to Hubbell	\$ 340.8		\$ 327.6	
Less: Earnings allocated to participating securities	(1.3)		(1.1)	
Adjusted net income available to common shareholders	\$ 339.5		\$ 326.5	
Average number of diluted shares outstanding	54.7		55.0	
ADJUSTED EARNINGS PER SHARE – DILUTED	\$ 6.21		\$ 5.94	

## Net Sales

Net sales of \$3.49 billion for the first nine months of 2019 increased four percent compared to the first nine months of 2018 primarily due to higher organic volume and the contribution of an additional month of net sales in 2019 associated with the Aclara acquisition (February 2, 2018 acquisition date). Organic net sales growth contributed four percentage points, including favorable price realization, and acquisitions added one percentage point, partially offset by an approximately one percentage point decline from the impact of foreign exchange.

## Cost of Goods Sold

Cost of goods sold as a percentage of net sales in the first nine months of was 70.6%, which is flat as compared to the first nine months of 2018. That result compared to the prior year period was primarily due to favorable price realization and productivity that outpaced cost increases and lower amortization of acquisition-related intangibles in the first nine months of 2019, offset by an additional month of operating results of the Aclara business in the first nine months of 2019, higher restructuring and related costs, and unfavorable net sales mix.

## Gross Profit

The gross profit margin in the first nine months of 2019 was 29.4% and was flat as compared to the first nine months of the prior year. Excluding amortization of acquisition-related intangible assets, the adjusted gross profit margin of 29.9% decreased primarily due to an additional month of operating results of the Aclara business in the first nine months of 2019, higher restructuring and related costs, and unfavorable net sales mix, partially offset by favorable price realization and savings from our productivity initiatives that outpaced cost increases.

## Selling & Administrative Expenses

S&A expense in the first nine months of 2019 was \$566.0 million and increased by \$6.5 million compared to the prior year period. S&A expense as a percentage of net sales decreased by 60 basis points to 16.2% in the first nine months of 2019. Excluding amortization of acquisition-related intangible assets and Aclara transaction costs incurred in the first nine months of 2018, adjusted S&A expense as a percentage of net sales decreased by 20 basis points to 15.2% primarily due to volume leverage associated with higher net sales.

## Total Other Expense

Total other expense increased by \$3.1 million in the first nine months of 2019 to \$71.1 million primarily due to the impact of certain discrete non-operating items, including a \$22.9 million charge associated with the withdrawal from a multi-employer pension plan and a \$5.0 million loss on an investment in an available-for-sale debt security, partially offset by a \$21.7 million gain recognized on the disposal of the Haefely business. Interest expense, net reported within total other expense in the first nine months of 2019 declined by \$2.8 million as compared to the same period of the prior year.

## Income Taxes

The effective tax rate in the first nine months of 2019 increased to 21.9% from 21.4% in the first nine months of 2018 primarily due to the absence of a favorable adjustment related to the enactment of the TCJA recorded in the third quarter of 2018, partially offset by the favorable tax impact of the disposition of the Haefely business and reserve releases related to statute of limitations expirations during the first nine months of 2019.

## Net Income Attributable to Hubbell and Earnings Per Diluted Share

Net income attributable to Hubbell was \$299 million in the first nine months of 2019 and increased ten percent compared to the same period of the prior year. Excluding amortization of acquisition-related intangibles, Aclara transaction costs, and the impact of non-operating items within other expense, as described above, adjusted net income attributable to Hubbell was \$340.8 million in the first nine months of 2019 and increased four percent as compared to the first nine months of 2018 primarily as a result of higher operating income, partially offset by an increase in the effective tax rate. Earnings per diluted share in the first nine months of 2019 increased 10.5% as compared to the first nine months of 2018. Adjusted earnings per diluted share in the first nine months of 2019 increased five percent as compared to the first nine months of 2018 and reflects higher adjusted net income as well as a decline in the average number of diluted shares outstanding of 0.3 million as compared to the same period of the prior year.

## Segment Results

### ELECTRICAL

<i>(In millions)</i>	Nine Months Ended September 30,	
	2019	2018
Net sales	\$ 2,007.7	\$ 1,994.1
Operating income (GAAP measure)	246.8	246.5
Amortization of acquisition-related intangible assets	17.0	17.9
Adjusted operating income	\$ 263.8	\$ 264.4
Operating margin (GAAP measure)	12.3%	12.4%
Adjusted operating margin	13.1%	13.3%

Net sales in the Electrical segment in the first nine months of 2019 were \$2.01 billion, up one percent as compared to the first nine months of 2018 due to approximately one percentage point of organic net sales growth, driven by favorable price realization partially offset by lower unit volume.

Within the segment, the aggregate net sales of our Commercial and Industrial and Construction and Energy business groups increased by approximately one percent in the first nine months of 2019, due to approximately two percentage points of organic net sales growth, partially offset by approximately one percentage point from the effect of foreign currency translation. Organic net sales growth of our products serving the natural gas distribution and industrial markets was strong in the first nine months of the year, while oil related markets saw overall unfavorable volumes that moderated in the third quarter, and non-residential markets were mixed. Net sales of our Lighting business group decreased by approximately one percent in the first nine months of 2019 as the effect of lower unit volume outpaced favorable price realization. Within the Lighting business group, net sales of residential lighting products increased by approximately three percentage points and net sales of commercial and industrial lighting products declined by approximately two percentage points compared to the first nine months of 2018.

Operating income in the Electrical segment for the first nine months of 2019 was \$246.8 million and was flat compared to the first nine months of 2018. Operating margin in the first nine months of 2019 decreased by 10 basis points to 12.3% as compared to the same period of 2018. Excluding amortization of acquisition-related intangibles, the adjusted operating margin decreased by 20 basis points to 13.1% primarily due to the impact of lower unit volume and higher restructuring and related costs, partially offset by favorable price realization and productivity that were greater than cost increases. The disposal of the Haefely business in the third quarter of 2019 negatively impacted operating margin by approximately 10 basis points as compared to the same period of the prior year.

## POWER

(In millions)	Nine Months Ended September 30, 2018	
	2019	2018
Net sales	\$ 1,480.0	\$ 1,343.5
Operating income (GAAP measure)	213.9	173.8
Amortization of acquisition-related intangible assets	36.8	42.3
Aclara transaction costs	—	9.3
Adjusted operating income	\$ 250.7	\$ 225.4
Operating margin (GAAP measure)	14.5%	12.9%
Adjusted operating margin	16.9%	16.8%

Net sales in the Power segment in the first nine months of 2019 were \$1.5 billion, up approximately ten percent versus the first nine months of 2018, due to seven percentage points of growth from organic volume and four percentage points of growth from the Aclara acquisition, partially offset by a one percentage point impact from foreign currency translation.

Operating income in the Power segment increased twenty-three percent to \$213.9 million in the first nine months of 2019 and operating margin in the first nine months of 2019 increased by 160 basis points to 14.5%. Excluding amortization of acquisition-related intangibles and Aclara transaction costs, the adjusted operating margin increased by 10 basis points to 16.9% primarily driven by favorable price realization and productivity which outpaced cost increases and a benefit from higher net sales volume, partially offset by one additional month of operating results of the Aclara business in the first nine months of 2019 and higher restructuring and related costs.

## Financial Condition, Liquidity and Capital Resources

### Cash Flow

(In millions)	Nine Months Ended September 30,	
	2019	2018
Net cash provided by (used in):		
Operating activities	\$ 385.1	\$ 339.2
Investing activities	(34.5)	(1,185.5)
Financing activities	(237.7)	704.7
Effect of foreign currency exchange rate changes on cash and cash equivalents	(1.9)	(4.6)
<b>NET CHANGE IN CASH AND CASH EQUIVALENTS</b>	<b>\$ 111.0</b>	<b>\$ (146.2)</b>

Cash provided by operating activities for the nine months ended September 30, 2019 was \$385.1 million compared to cash provided by operating activities of \$339.2 million for the same period in 2018 primarily due to improvements in net working capital, primarily related to improved collections of receivables and higher net income, partially offset by higher cash settlement of current payables.

Cash used for investing activities was \$34.5 million in the nine months ended September 30, 2019 compared to cash used of \$1,185.5 million during the comparable period in 2018 and primarily reflects the cash used for the Aclara acquisition in 2018, partially offset by cash provided by the disposition of the Haefely business in 2019.

Cash used by financing activities was \$237.7 million in the nine months ended September 30, 2019 as compared to cash provided of \$704.7 million during the comparable period of 2018. The change in cash flows from financing activities reflects the proceeds of the \$450 million public debt offering in February 2018 and \$500 million Term Loan issued in February 2018, partially offset by scheduled long-term debt payments, repayment of commercial paper and the \$15.0 million increase in share repurchases during 2019.

The unfavorable impact of foreign currency exchange rates on cash was \$1.9 million in the nine months ended September 30, 2019 and is primarily related to strengthening in the U.S. dollar versus the Australian Dollar and British Pound in the nine months ended September 30, 2019.

### Investments in the Business

Investments in our business include cash outlays for the acquisition of businesses as well as expenditures to maintain the operation of our equipment and facilities and invest in restructuring activities.

We continue to invest in restructuring and related programs to maintain a competitive cost structure, drive operational efficiency and mitigate the impact of rising material costs and administrative cost inflation. We expect our investment in restructuring and related activities in 2019 and 2020 to continue as we initiate further footprint consolidation and cost reduction initiatives.

In connection with our restructuring and related actions, we have incurred restructuring costs as defined by U.S. GAAP, which are primarily severance and employee benefits, asset impairments, accelerated depreciation, as well as facility closure, contract termination and certain pension costs that are directly related to restructuring actions. We also incur restructuring-related costs, which are costs associated with our business transformation initiatives, including the consolidation of back-office functions and streamlining our processes, and certain other costs and gains associated with restructuring actions. We refer to these costs on a combined basis as "restructuring and related costs", which is a non-GAAP measure. We believe this non-GAAP measure provides investors with useful information regarding our underlying performance from period to period.

Restructuring costs are predominantly settled in cash from our operating activities and are generally settled within one year, with the exception of asset impairments, which are non-cash, and certain pension obligations, which may be cash settled over multiple years.

The table below presents restructuring and related costs incurred in the first nine months of 2019, additional expected costs, and the expected completion date for those restructuring actions that were initiated in 2019 and in prior years (in millions):

	Costs incurred in the nine months ended September 30, 2019		Additional expected costs	Expected completion date
2019 Restructuring Actions	\$	13.8	\$ 7.1	2020
2018 and Prior Restructuring Actions		1.8	3.6	2019
<b>Total Restructuring cost (GAAP measure)</b>	<b>\$</b>	<b>15.6</b>	<b>\$ 10.7</b>	
Restructuring-related costs		2.6	3.4	
<b>Restructuring and related costs (Non-GAAP)</b>	<b>\$</b>	<b>18.2</b>	<b>\$ 14.1</b>	

During the first nine months of 2019, we invested \$72.6 million in capital expenditures, an increase of \$1.9 million from the comparable period of 2018 as we continue to make investments in facilities and equipment to support our on-going focus on productivity.

## Stock Repurchase Program

On October 20, 2017, the Board of Directors approved a new stock repurchase program (the "October 2017 program") that authorized the repurchase of up to \$400 million of Common Stock and expires on October 20, 2020. As of September 30, 2019, the Company has repurchased \$75.0 million of shares of Common Stock bringing the remaining share repurchase authorization to \$325 million. Subject to numerous factors, including market conditions and alternative uses of cash, we may conduct discretionary repurchases through open market or privately negotiated transactions, which may include repurchases under plans complying with Rules 10b5-1 and 10b-18 under the Securities Exchange Act of 1934, as amended.

## Debt to Capital

At September 30, 2019 and December 31, 2018, the Company had \$1,714.1 million and \$1,737.1 million, respectively, of long-term debt, net of unamortized discount and the unamortized balance of capitalized debt issuance costs. At September 30, 2019 and December 31, 2018, the Company also had \$31.3 million and \$25.0 million, respectively of long-term debt classified as short-term on the Condensed Consolidated Balance Sheets, reflecting maturities within the next twelve months.

On January 31, 2018, the Company entered into a Term Loan Agreement (the "Term Loan Agreement") with a syndicate of lenders under which the Company borrowed \$500 million (the "Term Loan") on an unsecured basis to partially finance the Aclara acquisition on February 2, 2018. The interest rate applicable to borrowings under the Term Loan Agreement is generally either adjusted LIBOR plus an applicable margin (determined by a ratings based grid) or the alternate base rate. The sole financial covenant in the Term Loan Agreement requires that total debt not exceed 65% of total capitalization as of the last day of each fiscal quarter of the Company.

The principal amount of borrowings under the Term Loan Agreement amortize in equal quarterly installments of 5% per year in year one, 5% per year in year two, 7.5% per year in year three, 10% per year in year four, 10% per year in year five, and any remaining borrowings under the Term Loan Agreement are due and payable in full in February 2023. The Company may also make principal payments in excess of the amortization schedule at its discretion and, during 2018, the Company made \$150 million of such payments.

Pursuant to the contractual loan amortization schedule, \$31.3 million and \$25.0 million, respectively of borrowings under the Term Loan are classified as short-term within current liabilities on the September 30, 2019 and December 31, 2018 Condensed Consolidated Balance Sheets.

At September 30, 2019 and December 31, 2018, long-term debt consisted of unsecured, senior notes in principal amounts of \$300 million due in 2022 (the "2022 Notes"), \$400 million due in 2026 (the "2026 Notes"), \$300 million due in 2027 (the "2027 Notes"), \$450 million due in 2028 (the "2028 Notes") and the remaining outstanding balance on the Term Loan.

The 2022 Notes, 2026 Notes, 2027 Notes and 2028 Notes are callable at any time at specified prices and are only subject to accelerated payment prior to maturity upon customary events of default under the indenture governing such Notes, as modified by the supplemental indentures creating such notes, or upon a change in control triggering event as defined in such indenture. The Company was in compliance with all covenants (none of which is financial) as of September 30, 2019.

At September 30, 2019 and December 31, 2018 the Company had \$35.9 million and \$56.1 million, respectively, of short-term debt outstanding composed of:

- \$26.0 million of commercial paper borrowings outstanding at December 31, 2018. The Company had no commercial paper borrowings outstanding at September 30, 2019
- \$31.3 million at September 30, 2019 and \$25.0 million at December 31, 2018, respectively, of long-term debt classified as short-term within current liabilities in the Condensed Consolidated Balance Sheets, reflecting maturities within the next twelve months relating to our borrowing under the Term Loan.
- \$4.6 million at September 30, 2019 and \$5.1 million at December 31, 2018, respectively, of borrowings to support our international operations in China.

Net debt, defined as total debt less cash and investments, is a non-GAAP measure that may not be comparable to definitions used by other companies. We consider net debt to be a useful measure of our financial leverage for evaluating the Company's ability to meet its funding needs.

<i>(In millions)</i>	September 30, 2019	December 31, 2018
Total Debt	\$ 1,750.0	\$ 1,793.2
Total Hubbell Shareholders' Equity	1,903.1	1,780.6
<b>TOTAL CAPITAL</b>	<b>\$ 3,653.1</b>	<b>\$ 3,573.8</b>
Total Debt to Total Capital	48%	50%
Cash and Investments	361.3	254.5
Net Debt	\$ 1,388.7	\$ 1,538.7
Net Debt to Total Capital	38%	43%

## Liquidity

We measure liquidity on the basis of our ability to meet short-term and long-term operational funding needs, fund additional investments, including acquisitions, and make dividend payments to shareholders. Significant factors affecting the management of liquidity are cash flows from operating activities, capital expenditures, cash dividend payments, stock repurchases, access to bank lines of credit and our ability to attract long-term capital with satisfactory terms. In the first nine months of 2019, we returned capital to our shareholders, by paying \$137.1 million of dividends on our common stock and using \$35.0 million of cash for share repurchases. Those activities were funded primarily with cash flow from operations.

We also require cash outlays to fund our operations, our capital expenditures, our working capital requirements to accommodate anticipated levels of business activity, as well as our rate of cash dividends, and potential future acquisitions. We have contractual obligations for long-term debt, operating leases, purchase obligations, and certain other long-term liabilities that are summarized in the table of Contractual Obligations in our Annual Report on Form 10-K for the year ended December 31, 2018. As described in Note 15 - Commitments and Contingencies in the Notes to Condensed Consolidated Financial Statements, during the second quarter of 2019 the Company recorded a charge of \$22.9 million related to a multi-employer pension plan. The associated liability is required to be paid in regularly scheduled installment payments over the next 58 years, unless otherwise settled in a lump sum. The Company has paid \$0.8 million against that pension liability in the first nine months of 2019. As a result of the TCJA, we also have an obligation to fund, over the next seven years, the Company's liability for the transition tax on the deemed repatriation of foreign earnings.

Our sources of funds and available resources to meet these funding needs are as follows:

- Cash flows from operations and existing cash resources: In addition to cash flows from operations, we also had \$300.0 million of cash and cash equivalents at September 30, 2019, of which approximately 11% was held inside the United States and the remainder held internationally.
- On January 31, 2018, the Company entered into a five-year revolving credit agreement (the "2018 Credit Facility") with a syndicate of lenders that provides a \$750 million committed revolving credit facility and terminated all commitments under the Company's previous credit facility. Commitments under the 2018 Credit Facility may be increased (subject to certain conditions) to an aggregate amount not to exceed \$1.250 billion. The interest rate applicable to borrowings under the 2018 Credit Facility is generally either the adjusted LIBOR plus an applicable margin (determined by a ratings based grid) or the alternate base rate. The single financial covenant in the 2018 Credit Facility requires that total debt not exceed 65% of total capitalization as of the last day of each fiscal quarter of the Company. The 2018 Credit Facility expires in February 2023. As of September 30, 2019 the Company had not drawn against the facility.

Annual commitment fees to support availability under the 2018 Credit Facility are not material. Although not the principal source of liquidity, we believe our 2018 Credit Facility is capable of providing significant financing flexibility at reasonable rates of interest. However, an increase in usage of the 2018 Credit Facility related to growth or a significant deterioration in the results of our operations or cash flows, could cause our borrowing costs to increase and/or our ability to borrow could be restricted. We have not entered into any guarantees that could give rise to material unexpected cash requirements.

- In addition to our commercial paper program and existing revolving credit facility, we also have the ability to obtain additional financing through the issuance of long-term debt. Considering our current credit rating, historical earnings performance, and financial position, we believe that we would be able to obtain additional long-term debt financing on attractive terms.

## Critical Accounting Estimates

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A summary of our critical accounting estimates is included in Management's Discussion and Analysis of Financial Condition and Results of Operations contained in our Annual Report on Form 10-K for the year ended December 31, 2018. We are required to make estimates and judgments in the preparation of our financial statements that affect the reported amounts of assets and liabilities, revenues and expenses and related disclosures. We continually review these estimates and their underlying assumptions to ensure they are appropriate for the circumstances. Changes in the estimates and assumptions we use could have a material impact on our financial results. During the first nine months of 2019, there were no material changes in our estimates and critical accounting policies.

## Forward-Looking Statements

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Some of the information included in this Management's Discussion and Analysis of Financial Condition and Results of Operations, and elsewhere in this Form 10-Q, contain "forward-looking statements" as defined by the Private Securities Litigation Reform Act of 1995. These include statements about our expected capital resources, liquidity, financial performance, pension funding, and results of operations and are based on our reasonable current expectations. In addition, all statements regarding the expected financial impact of the integration of Aclara, adoption of updated accounting standards and any expected effects of such adoption, restructuring plans and expected associated costs and benefits, intent to repurchase shares of Common Stock, intentions regarding pension withdrawal liability, and changes in operating results, anticipated market conditions and productivity initiatives are forward looking. Forward-looking statements may be identified by the use of words, such as "believe", "expect", "anticipate", "intend", "depend", "should", "plan", "estimated", "predict", "could", "may", "subject to", "continues", "growing", "prospective", "forecast", "projected", "purport", "might", "if", "contemplate", "potential", "pending," "target", "goals", "scheduled", "will likely be", and similar words and phrases. Discussions of strategies, plans or intentions often contain forward-looking statements. Important factors, among others, that could cause our actual results and future actions to differ materially from those described in forward-looking statements include, but are not limited to:

- Changes in demand for our products, market conditions, product quality, or product availability affecting sales levels.
- Changes in markets or competition adversely affecting realization of price increases.
- Failure to achieve projected levels of efficiencies, cost savings and cost reduction measures, including those expected as a result of our lean initiatives and strategic sourcing plans.
- Impacts of trade tariffs, import quotas or other trade restrictions or measures taken by the U.S., U.K. and other countries.
- Availability and costs of raw materials, purchased components, energy and freight.
- Changes in expected or future levels of operating cash flow, indebtedness and capital spending.
- General economic and business conditions in particular industries, markets or geographic regions, as well as inflationary trends.
- Regulatory issues, changes in tax laws including the TCJA, or changes in geographic profit mix affecting tax rates and availability of tax incentives.
- A major disruption in one or more of our manufacturing or distribution facilities or headquarters, including the impact of plant consolidations and relocations.
- Changes in our relationships with, or the financial condition or performance of, key distributors and other customers, agents or business partners which could adversely affect our results of operations.
- Impact of productivity improvements on lead times, quality and delivery of product.
- Anticipated future contributions and assumptions including changes in interest rates and plan assets with respect to pensions, as well as pension withdrawal liabilities.
- Adjustments to product warranty accruals in response to claims incurred, historical experiences and known costs.
- Unexpected costs or charges, certain of which might be outside of our control.
- Changes in strategy, economic conditions or other conditions outside of our control affecting anticipated future global product sourcing levels.
- Ability to carry out future acquisitions and strategic investments in our core businesses as well as the acquisition related costs.
- Ability to successfully execute, manage and integrate key acquisitions, mergers, and other transactions, including the Schumacher acquisition.
- The ability to effectively implement ERP systems without disrupting operational and financial processes.
- Unanticipated difficulties integrating acquisitions as well as the realization of expected synergies and benefits anticipated when we make an acquisition.
- The ability of government customers to meet their financial obligations.
- Political unrest in foreign countries.
- The impact of Brexit and other world economic and political issues.
- Natural disasters.
- Failure of information technology systems or security breaches resulting in unauthorized disclosure of confidential information.
- Future revisions or clarifications of the TCJA.
- Future repurchases of common stock under our common stock repurchase program.
- Changes in accounting principles, interpretations, or estimates.
- The outcome of environmental, legal and tax contingencies or costs compared to amounts provided for such contingencies including contingencies or costs with respect to pension withdrawal liabilities.
- Adverse changes in foreign currency exchange rates and the potential use of hedging instruments to hedge the exposure to fluctuating rates of foreign currency exchange on inventory purchases.
- Transitioning from LIBOR to a replacement alternative reference rate.
- Other factors described in our Securities and Exchange Commission filings, including the "Business", "Risk Factors" and "Quantitative and Qualitative Disclosures about Market Risk" sections in the Company's Annual Report on Form 10-K for the year ended December 31, 2018 and in the Company's Quarterly Reports on Form 10-Q.

Any such forward-looking statements are not guarantees of future performances and actual results, developments and business decisions may differ from those contemplated by such forward-looking statements. The Company disclaims any duty to update any forward-looking statement, all of which are expressly qualified by the foregoing, other than as required by law.



## **ITEM 3                      Quantitative and Qualitative Disclosures About Market Risk**

In the operation of its business, the Company has exposures to fluctuating foreign currency exchange rates, availability of purchased finished goods and raw materials, changes in material prices, foreign sourcing issues, and changes in interest rates. There have been no significant changes in our exposure to these market risks during the first nine months of 2019. For a complete discussion of the Company's exposure to market risk, refer to Item 7A, "Quantitative and Qualitative Disclosures about Market Risk", contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2018.

## **ITEM 4                      Controls and Procedures**

The Company maintains disclosure controls and procedures that are designed to ensure that information required to be disclosed under the Securities Exchange Act of 1934, as amended, the ("Exchange Act") is recorded, processed, summarized and reported within the time periods specified and that such information is accumulated and communicated to management, including the Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. There are inherent limitations to the effectiveness of any system of disclosure controls and procedures. Accordingly, even effective disclosure controls and procedures can only provide reasonable assurance of achieving their control objectives.

Our management carried out an evaluation, with the participation of our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the Company's disclosure controls and procedures as defined in Exchange Act Rules 13a-15(e) and 15d-15(e), as of the end of the period covered by this Quarterly Report on Form 10-Q. Based upon that evaluation, each of the Chief Executive Officer and Chief Financial Officer concluded that, as of September 30, 2019, the Company's disclosure controls and procedures were effective at the reasonable assurance level.

There have been no changes in the Company's internal control over financial reporting that occurred during the Company's most recently completed quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## PART II OTHER INFORMATION

### ITEM 1A Risk Factors

There have been no material changes in the Company's risk factors from those disclosed in the Annual Report on Form 10-K for the year ended December 31, 2018.

### ITEM 2 Unregistered Sales of Equity Securities and Use of Proceeds

#### Issuer Purchases of Equity Securities

On October 20, 2017, the Board of Directors approved a new stock repurchase program (the "October 2017 program") that authorized the repurchase of up to \$400 million of Common Stock and expires on October 20, 2020. In the nine months ended September 30, 2019, the Company repurchased shares for an aggregate purchase price of approximately \$35.0 million. Our remaining share repurchase authorization under the October 2017 program is \$325.0 million. Subject to numerous factors, including market conditions and alternative uses of cash, we may conduct discretionary repurchases through open market or privately negotiated transactions, which may include repurchases under plans complying with Rules 10b5-1 and 10b-18 under the Securities Exchange Act of 1934, as amended.

The following table summarizes the Company's repurchase activity of Common Stock during the quarter ended September 30, 2019:

Period	Total Number of Shares of Common Stock Purchased <sup>(a)</sup> (000's)	Average Price Paid per share of Common Stock Share	Approximate Value of Shares that May Yet Be Purchased Under the Programs (in millions)
<b>BALANCE AS OF JUNE 30, 2019</b>			<b>\$ 330.0</b>
July 2019	—	\$ —	\$ 330.0
August 2019	40	\$ 124.76	\$ 325.0
September 2019	—	\$ —	\$ 325.0
<b>TOTAL FOR THE QUARTER ENDED SEPTEMBER 30, 2019</b>	<b>40</b>	<b>\$ 124.76</b>	

<sup>(a)</sup> Purchased under our 2017 share repurchase program authorizing the repurchase of up to \$400 million shares of Common Stock, which was publicly announced in October 2017.

## ITEM 6 Exhibits

Exhibit Number	Exhibit Description	Incorporated by Reference			Filing Date	Filed/ Furnished Herewith
		Form	File No.	Exhibit		
31.1	<a href="#">Certification of Chief Executive Officer Pursuant to Item 601(b)(31) of Regulation S-K, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</a>					*
31.2	<a href="#">Certification of Chief Financial Officer Pursuant to Item 601(b)(31) of Regulation S-K, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</a>					*
32.1	<a href="#">Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</a>					**
32.2	<a href="#">Certification of Chief Financial Officer Pursuant to 18 U.S.C Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</a>					**
101.INS	Inline XBRL Instance Document - The instance document does not appear in the interactive data file because its XBRL tags are embedded within the inline XBRL document					
101.SCH	Inline XBRL Taxonomy Extension Schema Document					*
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document					*
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document					*
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document					*
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document					*
104	The cover page of this Quarterly Report on Form 10-Q for the quarter ended September 30, 2019, formatted in Inline XBRL (included within the Exhibit 101 attachments)					*

\* Filed herewith

\*\* Furnished herewith

# Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: October 30, 2019

**HUBBELL INCORPORATED**

By /s/ William R. Sperry  
**William R. Sperry**  
*Executive Vice President, Chief Financial Officer and Treasurer*

By /s/ Joseph A. Capozzoli  
**Joseph A. Capozzoli**  
*Vice President, Controller (Principal Accounting Officer)*

## EXHIBIT 31.1

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I, David G. Nord, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Hubbell Incorporated (the "registrant");
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ David G. Nord

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**David G. Nord**

*Chairman of the Board and Chief Executive Officer*

Date: October 30, 2019

**HUBBELL INCORPORATED-Form 10-Q**

## EXHIBIT 31.2

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I, William R. Sperry, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Hubbell Incorporated (the “registrant”);
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ William R. Sperry

**William R. Sperry**

*Executive Vice President, Chief Financial Officer and Treasurer*

Date: October 30, 2019

**HUBBELL INCORPORATED-Form 10-Q**

## **EXHIBIT 32.1 Certification Pursuant to 18 U.S.C Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002**

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In connection with the Quarterly Report of Hubbell Incorporated (the "Company") on Form 10-Q for the period ended September 30, 2019 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, David G. Nord, certify, pursuant to 18 U.S.C. §1350, as adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934, as amended; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ David G. Nord

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**David G. Nord**

*Chairman of the Board and Chief Executive Officer*

October 30, 2019

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

**HUBBELL INCORPORATED-Form 10-Q**

## **EXHIBIT 32.2 Certification Pursuant to 18 U.S.C Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002**

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In connection with the Quarterly Report of Hubbell Incorporated (the "Company") on Form 10-Q for the period ended September 30, 2019 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, William R. Sperry, certify, pursuant to 18 U.S.C. §1350, as adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934, as amended; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ William R. Sperry

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**William R. Sperry**

*Executive Vice President, Chief Financial Officer and Treasurer*

October 30, 2019

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

**HUBBELL INCORPORATED-Form 10-Q**